



MUNDELEIN PARK &  
RECREATION DISTRICT  
*Connecting Our Community*



# 2024 Budget Report

## Administrative Offices

1401 N. Midlothian Road, Mundelein, IL 60060

847.566.0650

[www.mundeleinparks.org](http://www.mundeleinparks.org)





November 8, 2023

Board of Commissioners  
Mundelein Park & Recreation District  
1401 North Midlothian Road  
Mundelein, Illinois 60060

**SUBJECT: EXECUTIVE SUMMARY**

Dear Board Members:

For 2024, the budget document continues to be presented in a concise and simplified version to communicate key goals, objectives and initiatives that drive revenues and expenses that make up the budget. Specific tables have a similar format as the monthly financials reported at Regular Board Meetings. For consistency purposes, the Corporate Fund has restricted funds of Special Recreation, Museum, Police, Liability, Audit, Social Security and IMRF. Each of these funds is restricted to using these monies for a singular purpose.

The Annual Operating Budget of the Mundelein Park & Recreation District for fiscal year ending December 31, 2024 is presented for your review. This budget document reflects the District's comprehensive financial plan to provide parks, facilities, programs and services to residents and participants during 2024. The District has 36 parks/natural areas/wetlands, 27 playgrounds, 19 facilities/buildings, over 750 acres and thousands of programs/events offered annually. This document is a working document subject to discussion and modification prior to final adoption in December, 2023.

Fiscal Year 2023 is positive with revenue exceeding budget in areas such as Interest, Personal Property Replacement Taxes, and most fee-based areas of the District. Participation has continued to grow in key areas such as Golf, Camp, Rec Connect, Athletics, Regent Center, Big & Little, Fitness, Swim Lessons, and Dance. The 2024 Budget is based on continued revenue growth of these programs. Operating expenses in 2023 have been trending close to budget, with some savings due to vacant positions, and a concentrated effort by staff to reduce expenses when possible. The 2024 Budget is based on similar expenses, allowing for inflationary growth and the continued increase in minimum wage.

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Barefoot Bay Family Aquatic Center  
Big & Little Child Development Center  
Diamond Lake Recreation Center  
Dunbar Recreation Center  
Kracklauer Dance Studio  
Mundelein Community Center

Mundelein Heritage Museum  
NovaCare Fitness Center  
Regent Center  
Spray Park  
Steeple Chase Golf Club





Existing capital assets will always continue to age and require maintenance. Due to the increased revenue in Fiscal Years 2022 and 2023, funds from the Corporate and Recreation Funds will be transferred to the Capital Fund in December 2023 allowing to finalize purchases and projects for year-end 2023. Additionally, these surplus funds will provide funding for a portion of Capital expenses in 2024, while leaving a projected fund balance of over \$500,000 at the end of 2024. It is anticipated that a transfer of surplus 2024 funds will be transferred to the Capital Fund at year-end of 2024 allowing for funding of 2025 capital maintenance needs.

## **Budget Development**

The budget initiatives support our Vision, Mission, Strategy, Goals and Objectives to provide diverse year-round programs, facilities, parks and services. In 2021, an Advancement Cycle was approved and updated in 2022 with five key strategies: Execution, Planning, Training & Development, Communication, and Innovation. Specific goals, objectives and initiatives were developed for each of these strategies. This becomes the basis for setting a current and future direction, developing the annual budget and addressing capital maintenance. A status update with the initiatives is presented quarterly. Staff recommends keeping the existing strategies, eliminating some goals and objectives but create new initiatives. Goals, objectives, and initiatives are listed on pages 8-11.

When developing the annual budget, staff analyzes an enormous amount of data to project the next fiscal year's revenues and expenditures. Staff reviews current and historical revenues and expenditures, goals, objectives, current economic conditions, legal changes, wages and additional other factors. Reoccurring expenditures or stable revenues are easier to predict and/or control. Some items can fluctuate for a variety of reasons. The 2024 Budget provides quality services while managing expenses and opportunities for revenue growth.

Staff meetings have been held to determine operational efficiencies, review trends, and evaluate expenses. Based on the continued increase in participation following the pandemic, staff feel confident this trend will continue, and has budgeted accordingly. The budget is constructed by balancing internal needs, community needs, unfunded mandates, and economic conditions. The continuation of sound financial and operational philosophies has guided the development of the budget.

Staff has presented a realistic 2024 Budget, funding key goals and allowing for revenue growth, addressing capital maintenance while continuing to provide quality parks, programs, facilities, and services. In 2024, staffing shortages may continue to challenge the industry and agency, so staff has proposed a 2024 Budget that is adaptable if participation is lower than expected.

## **2024 Budget Summary**

A one-page summary of the Corporate, Recreation, Debt Service, and Capital Funds can be found on page 12. Chargebacks are an internal transfer from the Recreation Fund to the Corporate Fund to support administrative personnel expenses and are included in the budget summary. For 2024 there will be no transfers from the Corporate and Recreation Funds to the Capital Fund in the budget itself. Rather, as is being done in 2023, a transfer will be made based on available excess funds toward the end of the year, which will provide a fund balance to support upcoming Capital expenses. The District is able to maintain a positive and healthy fund balance in both Corporate and Recreation in accordance with its Fund Balance Policy. Projected fund balances are listed and identifies whether fund balance “meets,” or “exceeds,” policy. Specific funds that do not require a policy are indicated by “N/A”.

## **2024 Special Recreation Fund and Projects**

The District recommends undertaking a special project in 2024, to construct an All-Inclusive Playground at Kracklauer Park. Extensive fundraising, grant writing, and outreach has been done for this project. Donors, residents, companies, and the Foundation have been doing an incredible job fundraising. While significant funds will be received from an Illinois DCEO Grant, the Village of Mundelein, and the Mundelein Parks Foundation, the fundraising may come up short. Executive Director Salski initially suggested the District fund \$300,000 for this project which is the typical cost of a playground. However, this is an extremely unique project that will make a major impact on the community. The Special Recreation Fund has a large surplus and can contribute an additional \$200,000 to enable this project to move forward. If additional grants or donations are received, these funds will not be needed. As a result, the 2024 Budget includes a \$510,000 contribution from the Mundelein Park & Recreation District. This contribution will still allow the District to fund other ADA Transition Plan initiatives. At year-end 2024, the District projects a \$25,000 fund balance. This fund balance will increase in 2025 due to the annual tax levy and will be able to fully fund all special recreation and ADA needs in 2025.

The Special Recreation Fund is included in the Corporate Fund and is therefore typically included in the overall budget numbers for Corporate and Recreation. The pages to follow include the Special Recreation Fund in the Corporate Fund as is typical. However, due to the use of the existing fund balance in the Special Recreation Fund for the All-Inclusive Playground, that fund is excluded in this discussion of the budget for Corporate and Recreation.

Executive Director Salski recommends reducing the Special Recreation Fund to avoid tax appeals. The levy’s purpose is to fund the ADA Transition Plan and projects benefiting people with disabilities. The All-Inclusive Playground has been a community initiative and allocating more funds will impact many people’s lives and enhance residents enjoying the outdoors and making memories.



## **Corporate and Recreation Funds**

Budgeted revenues for the Corporate and Recreation Funds (excluding Special Recreation) are \$12,989,952, which is an increase over projected revenues for 2023 of approximately \$1,500,000. The Corporate and Recreation Funds combined are presented as a small net surplus, which will assist in funding Capital needs in future years.

Real Estate taxes represent 38.93% of 2024 revenues, and fees and charges represent 51.46%. The 2023 Tax Levy includes 5% C.P.I. with estimated growth of 1.33%. The Park District will be issuing a levy with increased growth over this estimate to ensure all possible growth is captured. However, realizing the extension may not include such high levels of growth, the 2024 Budget includes only 5% and half the estimated growth. Staff proposes a 4.5% merit increase pool to assist employees with the rising cost of living.

Overall, expenses for 2024 are in line with 2023 allowances for inflation. The largest areas of increase from 2023 to 2024 are the following.

- Minimum Wage & Adjustments due to Minimum Wage causing compression issues.
- Liability and Healthcare insurance premiums.
- Technology and License Fees.
- It is important to note that no additional full-time staff will be added in 2024.

The Museum Fund balance remains high, so the District has again kept the Tax Levy for this Fund to \$1,000 as the district slowly lowers the balance. The District and Village will apply for a grant to fund a new Caboose.

The Park District Code now allows the Police Fund to be used for security purposes, including cameras. The 2024 Budget plans to use \$16,000 of the Police Fund balance for cameras in parks.

Aquatics will continue to have a net loss as expected due to the high cost of operating such a facility, however, Recreation is strong in other areas and overall will have a positive bottom line.

## **Capital Maintenance**

Capital Maintenance is defined as any existing asset requiring repair and/or replacement purchased or acquired with an original cost of more than \$5,000. Capital Maintenance is allocated in the Capital Fund which is funded by either developer fees, fund balance and/or transfers from Corporate and/or Recreation Funds. Total Capital Expenses for 2024 are budgeted at approximately \$2,110,000. About \$600,000 of that will be supported by the transfers from Corporate and Recreation. The remaining \$1,510,000 will be offset by revenue.

The Maurice Noll Tennis and Pickleball Project will continue in the spring as the weather didn't allow for completion. The project was not fully expensed in 2023.

A large capital maintenance project will take place at Longmeadow Park in 2024. This project will be fifty percent funded from an OSLAD grant and will include the following improvements:

- ✓ Playground renovation with poured in place surface in one section.
- ✓ Improve accessibility to picnic shelter.
- ✓ Resurface walking path.
- ✓ Construct a half basketball court and gaga pit.
- ✓ Add a dedicated fishing station at the pond.
- ✓ Create a trail in the woodland area.

Additional key Capital Maintenance Projects are listed below:

- ✓ Construct an All-Inclusive Playground at Kracklauer Park.
- ✓ Refurbish the red slide at Barefoot Bay.
- ✓ Purchase replacement equipment for Golf Maintenance.
- ✓ Purchase a Ventrac Mower for natural areas.
- ✓ Replace Barefoot Bay lounge chairs.
- ✓ Install additional security cameras.
- ✓ Upgrade the timekeeping system.
- ✓ Install new doors at Big & Little for security purposes.
- ✓ Replace the Indoor Pool pump.
- ✓ Finish the Maurice Noll pickleball courts.
- ✓ Purchase two replacement vehicles for Parks.
- ✓ Replace Gazebo roofs.
- ✓ Complete necessary HVAC work.
- ✓ Update paths in parks and Steeple Chase Golf Club.

## **Capital Development Projects**

Capital Development is defined as any “new” asset with an original cost of more than \$5,000. Staff is not recommending any Capital Development Projects, however, staff included funds to begin the planning process to better evaluate several Financial Sustainability Strategies such as Diamond Lake Recreation Center and Beach, Wetland Credits, and facility usage.



## Acknowledgements

We appreciate and thank all staff for meeting deadlines, understanding the future direction, current challenges and opportunities, and adapting to new approaches and philosophies. They are to be commended for their continued efforts.

On behalf of the entire management team and staff, we sincerely appreciate and acknowledge the Board's leadership. Through the Board's support, the staff is better able to grow, innovate, and create a fun culture while ensuring the community receives quality parks, facilities, programs and services. We are thankful for the Board's willingness to keep advancing the Park District.

Staff are prepared to answer all questions the Board may have on the 2024 Budget and any other documents within this book.

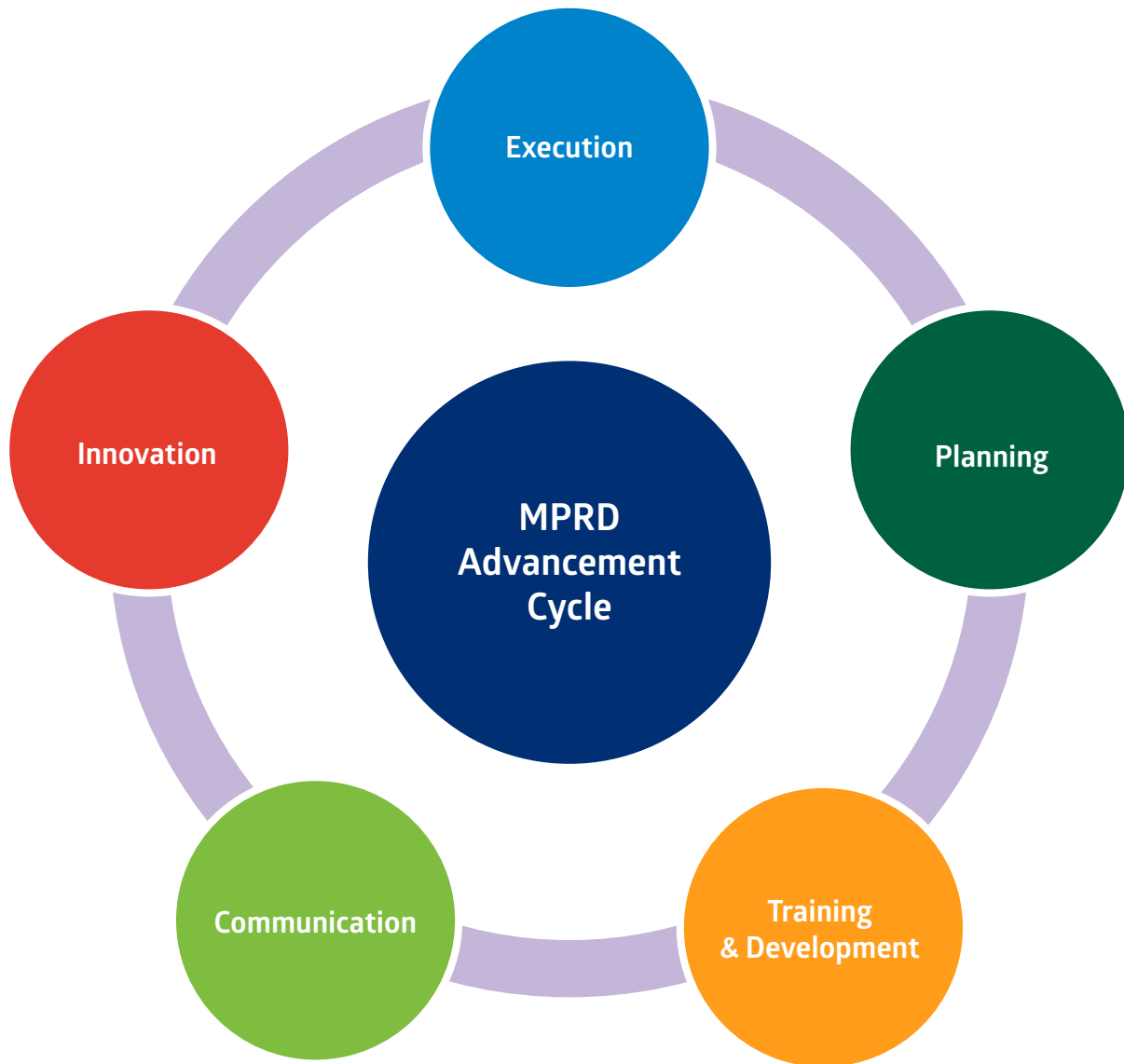
Sincerely,



Ron Salski  
Executive Director



Debbie McInerney  
Superintendent of Business Services & IT



### OUR MISSION

Connecting the community with safe and quality recreation through diverse programs, facilities and open space.

### OUR VISION

To be the leader in environmental preservation, recreation activities and facilities.

### OUR VALUES

**EXCELLENCE:** Offer a quality product at a great value

**FUN:** Provide an enjoyable, positive and pleasant experience

**HONESTY:** Always strive to be straightforward and fair

**INCLUSIVE:** Welcome those of all abilities and cultures

**INTEGRITY:** Earn trust every day

**INVESTED:** Commit to improving our community

**RESPECTFUL:** Treat everyone with respect

**RESPONSIBLE:** Adhere to fiscal sustainability and transparency



# 2024 STRATEGIES, GOALS, OBJECTIVES & INITIATIVES

## STRATEGY: EXECUTION

### Goal: 1.1 Meet Fund Balance Policies

Objective: Ensure Corporate Fund meets a 3-4 month policy and Recreation Fund meets two month policy

- Initiative: Achieve a break-even budget for Operations.
- Initiative: Draw down Special Recreation Fund balance for All-Inclusive Playground.
- Initiative: Allocate surplus Police Fund balance for quality cameras in parks.
- Initiative: Fund capital projects using surplus from previous years and current year revenue.

#### Department

All  
Business Services  
Business Services  
All

### Goal: 1.2 Develop a realistic budget with contingencies based on current conditions

Objective: Analyze historical financial data while considering stable participation and users

- Initiative: Achieve revenue in Recreation based on recent trends.
- Initiative: Achieve revenue for golf simulators and gaming machines.

#### Department

Recreation  
Golf

### Goal: 1.3 Meet Distinguished Accreditation Standards

Objective: Review and revise, if necessary, policies, procedures and manuals

- Improve preventative maintenance standards document to better meet Distinguished Accreditation Standards.
- Initiative: Review/define Recreation Department procedures to meet at least 90% standards.
- Initiative: Create and implement common procedures for all operations.

#### Department

Park & Facility Maint.  
  
Recreation  
All

### Goal: 1.4 Identify and Pursue Alternative Funding

Objective: Apply for grants and develop capital development concepts

- Initiative: Evaluate wetland credit options at Keith Mione, Wilderness, Longmeadow and Clearbrook Parks.
- Initiative: Evaluate solar opportunity at Clearbrook Park.
- Initiative: Change P-Card providers to increase the annual rebate amount.
- Initiative: Submit a DCEO Grant for Museum Caboose.
- Initiative: If available, submit application for IDNR Museum Grant.
- Initiative: Research and evaluate naming rights for companies and agencies for best practices for valuation.

#### Department

Administration  
Administration  
Business Services  
Administration  
Administration  
Administration

### Goal: 1.5 Evaluate and protect existing assets

Objective: Evaluate existing mechanical systems, develop maintenance plans and receive preferred service

- Initiative: Complete digital archive as built plans and drawings for facilities and playgrounds.
- Initiative: Roll out Disaster Recovery and Incident Response Plans.
- Initiative: Install cameras at MCC.
- Initiative: Upgrade cameras at parks.
- Initiative: Analyze and incorporate Cost Recovery data into recommended action plans.
- Initiative: Improve SCGC cart storage area.

#### Department

Park & Facility Maint.  
Business Services  
Business Services, Park  
& Facility Maint. &  
Recreation  
Business Services  
Recreation  
Steeple Chase

### Goal: 1.6 Provide a safe and accessible environment for patrons and staff

Objective: Evaluate current parks and facilities

- Initiative: Create accessible paths at Sports Complex and a few other parks per the ADA transition plan.
- Initiative: Construct All-Inclusive Playground at Kracklauer Park.
- Initiative: Install ADA accessible water fountain at Scott Brown Park.
- Initiative: Create an evaluation of Recreation programs and services procedure.
- Initiative: Develop rules and procedure(s) for the proposed dog park.
- Initiative: Complete grant projects at Longmeadow Park.
- Initiative: Review and recommend names of parks.

#### Department

Park & Facility Maint.  
Park & Facility Maint.  
Park & Facility Maint.  
Recreation  
Recreation  
Admin and Park &  
Facility Maint.  
All

### Goal: 1.7 Strengthen staff support, enhance services, become efficient and improve and beautify parks & facilities

Objective: Establish an organizational structure to meet internal and external standards

- Initiative: Transition to MS 365 for all staff.
- Initiative: Upgrade timekeeping system.
- Initiative: Complete compensation benchmarking in accordance with three year plan.
- Initiative: Digitize historical minutes.

#### Department

Business Services  
Business Services  
Business Services  
Administration

## 2024 STRATEGIES, GOALS, OBJECTIVES & INITIATIVES

### STRATEGY: PLANNING

#### Goal: 2.1 Plan and finance projects for existing facilities, programs and services

Objective: Develop five-year strategies to keep advancing the District

Initiative: Implement a work order maintenance system through "Productive Parks."

Initiative: Plan for ERP upgrade in 2025.

Initiative: Update and finalize the Recreation Program Master Plan.

Initiative: Transfer titles to Sheldon Woods, Maple Hill and Townes at Oak Creek.

Initiative: Review and update Comprehensive Master Plan.

#### Department

Park & Facility Maint.  
and Business Services  
Business Services  
Recreation  
Administration  
All

#### Goal: 2.2 Seek out partnerships

Objective: Find opportunities to fund capital maintenance and development projects

Initiative: Collaborate with District 75 to support expansion of camp programs.

Initiative: Expand the District's affiliate and partner networks.

Initiative: Secure new pizza vendor for Barefoot Bay concession area.

Initiative: Increase rental utilization of Dunbar Recreation Center.

Initiative: Coordinate a fundraising event with Mundelein Parks Foundation.

#### Department

Recreation  
Recreation  
Recreation  
Recreation  
All

#### Goal: 2.3 Protect and improve existing facilities and parks

Objective: Fund capital maintenance equipment and improvements that meet criteria for "needs"

Initiative: Replace front door entrance in Child Development wing.

Initiative: Analyze outdoor field use and identify opportunities for increased revenue production.

Initiative: Expand rental use of the Regent Center.

Initiative: SCGC bunker renovations to improve drainage and explore redesigning current bunker system.

Initiative: Convert grass area to concrete pad to keep out of the way of patrons at the golf cart power washing station/pad.

Initiative: Review and update ADA Transition Plan.

Initiative: Replace Leo Leathers Disc Golf Signage while offering opportunities to promote MPRD.

#### Department

Recreation  
Recreation  
Recreation  
Steeple Chase  
Steeple Chase  
  
Admin and Park &  
Facility Maint.  
Marketing and Park &  
Facility Maint.

#### Goal: 2.4 Protect and manage natural areas

Objective: Utilize experts to share ideas and communicate to residents

Initiative: Increase frequency of mowing natural areas near residential areas with new equipment.

Initiative: Continue to implement the Stewardship Plan of Naturalized Open Space Areas.

Initiative: Continue to control invasive plants in natural areas at Cambridge Country, Orchard View, Kracklauer, Bob Lewandowski, and Wortham.

Initiative: Continue to improve the natural area surrounding Leo Leather Pond by controlling invasive plants and overseeding desirable plants.

Initiative: Improve natural areas by collaborating with Park and Facility Maintenance and ILM Environments.

Park & Facility Maint.  
Park & Facility Maint.  
Park & Facility Maint.  
  
Park & Facility Maint.  
  
Steeple Chase



## 2024 STRATEGIES, GOALS, OBJECTIVES & INITIATIVES

### STRATEGY: TRAINING & DEVELOPMENT

<b>Goal: 3.1 Encourage Board and Staff to pursue opportunities to learn industry trends</b>	<b>Department</b>
Objective: Seek cutting edge continuing education and topics	
<u>Initiative:</u> Attend educational conferences as budgeted.	All
<u>Initiative:</u> Attend education seminars as budgeted.	All
<u>Initiative:</u> Empower one (1) Full-Time Staff member to achieve a new professional certification.	Recreation
<u>Initiative:</u> Empower one (1) Leadership Team member to attend a national conference.	Recreation
<b>Goal: 3.2 Support and provide employees a fun and learning environment</b>	<b>Department</b>
Objective: Expand existing resources & offer opportunities to volunteer for planning and/or community committees	
<u>Initiative:</u> Plan Employee Appreciation Week activities.	Business Services
<u>Initiative:</u> Improve onboarding training for new supervisors.	Business Services
<u>Initiative:</u> Create activities for Cybersecurity Awareness Month.	Business Services
<u>Initiative:</u> Offer internal wellness program.	Business Services
	Fun and Wellness
<u>Initiative:</u> Plan employee wellness events.	Committee
<u>Initiative:</u> Offer creative ways to use new Intranet.	Business Services

### STRATEGY: COMMUNICATION

<b>Goal: 4.1 Maintain effective communication with Board and Staff</b>	<b>Department</b>
Objective: Continually discuss future opportunities and direction	
<u>Initiative:</u> Implement new Intranet.	Business Services
<u>Initiative:</u> Research methods for mass communication in case of emergency.	Safety Committee
<u>Initiative:</u> Upgrade and redesign facilities to drive future revenue.	Recreation
<b>Goal: 4.2 Encourage and promote an agency with excellent and diverse internal and external communication</b>	<b>Department</b>
Objective: Strengthen resources so employees and users are aware of projects, programs, facilities and services	
Communicate the change from printed to online brochure (video showing how to use online brochure).	Marketing
<u>Initiative:</u> Begin campaign with staff and public to choose and adopt a District mascot.	Marketing
<u>Initiative:</u> Commemorate the 70th Year Anniversary of the District.	Marketing
<u>Initiative:</u> Preserve and organize District history (digitize photos, organize important historical dates and facts).	Marketing
Communicate updates and status of large projects (All-Inclusive Playground, Longmeadow Park, Pickleball Courts at Maurice Noll).	Marketing
<u>Initiative:</u> Develop an annual calendar of meeting dates and times for safety, department meetings, leadership team and more.	All
<u>Initiative:</u> Develop a project planning form for major initiatives.	Administration
<b>Goal: 4.3 Establish a work environment allowing for collaboration, confidentiality and training</b>	<b>Department</b>
Objective: Evaluate employee office space and secure space to enhance communication	
<u>Initiative:</u> Provide accessibility to Human Resources for all employees to access.	All

## 2024 STRATEGIES, GOALS, OBJECTIVES & INITIATIVES

### STRATEGY: INNOVATION

#### Goal: 5.1 Maintain a culture that facilitates and executes new ideas

Objective: Encourage employees to offer programs and services and beautify key entry ways

- Initiative: Establish revenue generating opportunities for indoor and outdoor pickleball.
- Initiative: Expand swim lesson program offerings.
- Initiative: Merge Active Adult fitness offerings with MCC offerings.
- Initiative: Develop an innovation task force.
- Initiative: Evaluate lessons and leagues for golf simulators.

#### Department

Recreation  
Recreation  
Recreation  
All  
Steeple Chase

#### Goal: 5.2 Understand participant needs

Objective: Gather data and determine next steps

- Initiative: Grow Recreation Advisory Committee participation.
- Initiative: Evaluate programs, facilities, and services routinely and analyze results.

#### Department

Recreation  
Recreation

#### Goal: 5.3 Improve and beautify existing facilities and parks

Objective: Demonstrate aesthetically pleasing areas in sight of users

- Initiative: Thin out underbrush at the Disc Golf Course at Sports Complex to improve playability.
- Initiative: Improve Diamond Lake water conditions through improved aquatic weed management.
- Initiative: Develop and implement routine facility appearance checklists.
- Initiative: Identify facility opportunities to drive future revenue.
- Initiative: Complete initial concept phase of Diamond Lake Recreation Center and Beach.

#### Department

Park & Facility Maint.  
Park & Facility Maint.  
Recreation  
Recreation  
All

**Mundelein Park and Recreation District  
ALL FUNDS SUMMARY**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>General Fund</b>					
Rev	\$5,670,506	\$6,028,339	\$5,707,133	\$5,877,360	\$6,730,567 ^
Exp	\$5,016,888	\$5,871,919	\$6,271,705	\$6,593,607	\$7,123,522
<b>General Fund Total</b>	\$653,618	\$156,420	(\$564,572)	(\$716,247)	(\$392,955) *
<b>Recreation Fund</b>					
Rev	\$4,861,128	\$5,314,704	\$5,683,728	\$6,014,847	\$6,740,895
Exp	\$4,520,306	\$5,639,817	\$5,572,267	\$6,067,433	\$6,599,219 ^
<b>Recreation Fund Total</b>	\$340,822	(\$325,112)	\$111,461	(\$52,586)	\$141,675
<b>Debt Service Fund</b>					
Rev	\$523,500	\$523,956	\$525,600	\$528,210	\$528,791
Exp	\$514,625	\$516,725	\$517,900	\$518,375	\$519,575
<b>Debt Service Fund Total</b>	\$8,875	\$7,231	\$7,700	\$9,835	\$9,216
<b>Capital Fund</b>					
Rev	\$765,150	\$1,133,934	\$379,000	\$1,686,723	\$1,530,000
Exp	\$792,890	\$575,887	\$1,272,000	\$1,540,274	\$2,070,845
<b>Capital Fund Total</b>	(\$27,739)	\$558,046	(\$893,000)	\$146,449	(\$540,845) *
<b>Grand Total</b>	<b>\$975,576</b>	<b>\$396,585</b>	<b>(\$1,338,411)</b>	<b>(\$612,550)</b>	<b>(\$782,909)</b>

\* Reducing fund balance

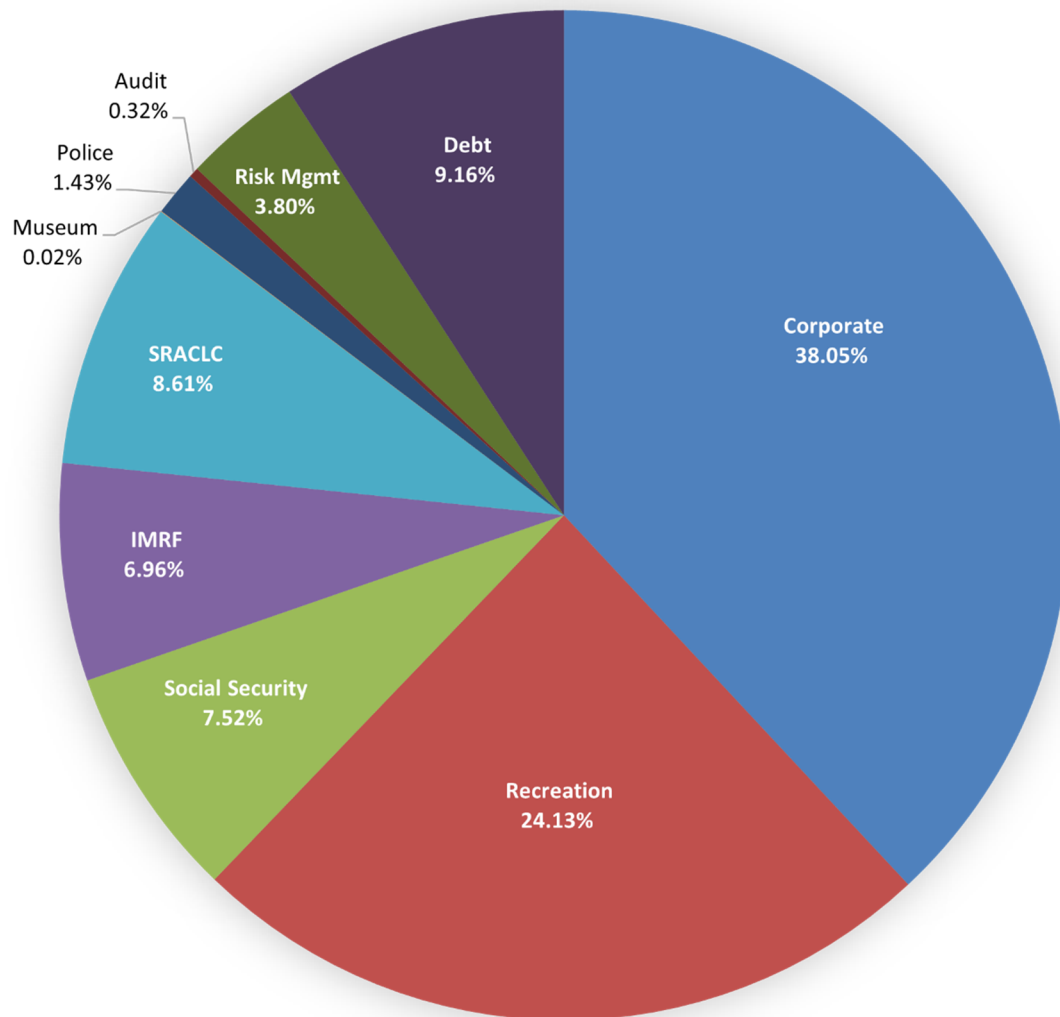
^ Includes chargeback transfer

ESTIMATED CHANGES TO FUND BALANCES				
Fund	Beg. Balance	Ending Balance	Policy	Fund Target
Corporate - General	\$1,728,716	\$1,752,767	2-4 mos op exp	Meets
Special Recreation	\$405,349	\$25,908	N/A	N/A
Museum	\$91,073	\$71,840	N/A	N/A
Police	\$46,957	\$31,102	N/A	N/A
Insurance	\$100,147	\$101,959	N/A	N/A
Audit	\$2,655	\$2,794	N/A	N/A
Social Security	\$92,759	\$52,682	N/A	N/A
IMRF	\$115,012	\$139,926	N/A	N/A
Recreation	\$1,330,793	\$1,483,204	2 mos op exp	Exceeds
Debt Service	\$169,347	\$178,563	N/A	N/A
Capital	\$1,054,456	\$513,611	N/A	N/A

Corporate Fund Balance Target \$902,573 - \$1,805,147

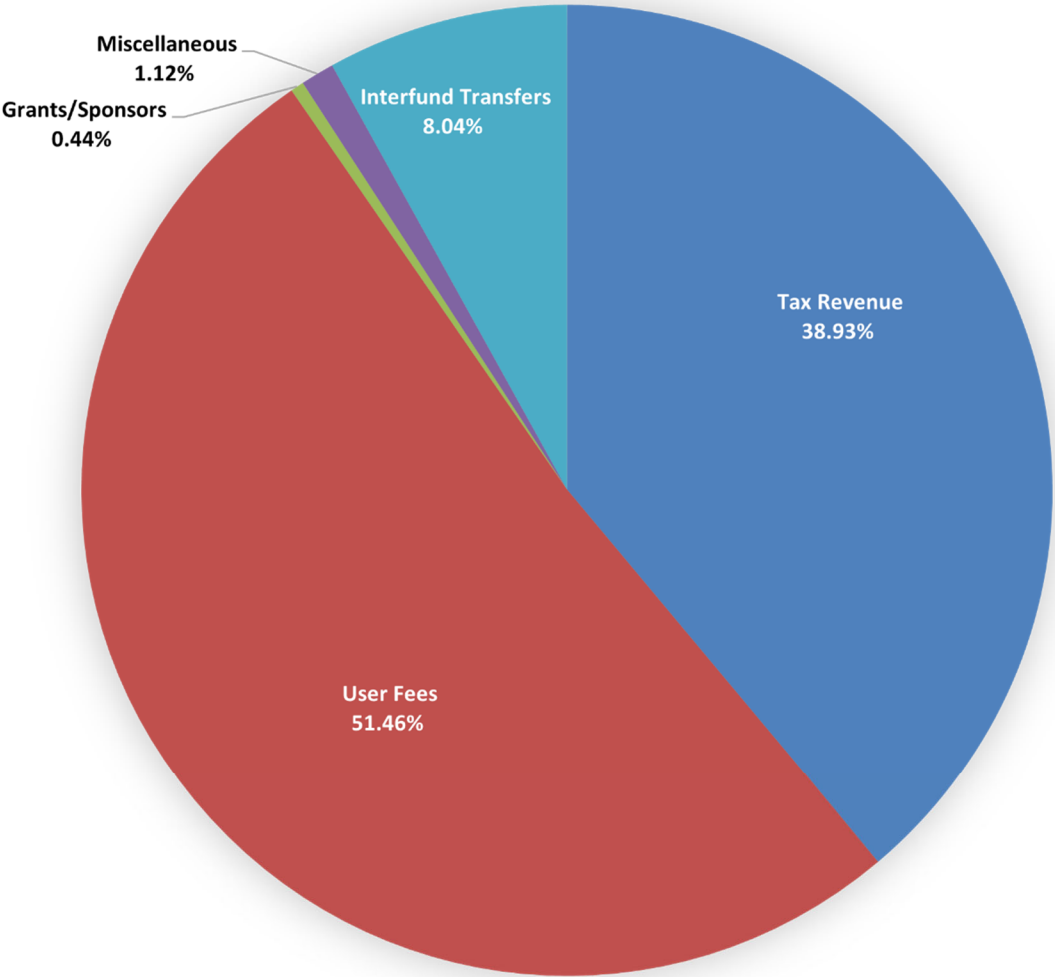
Recreation Fund Balance Target \$1,041,897

## 2024 MPRD Tax Levy by Purpose

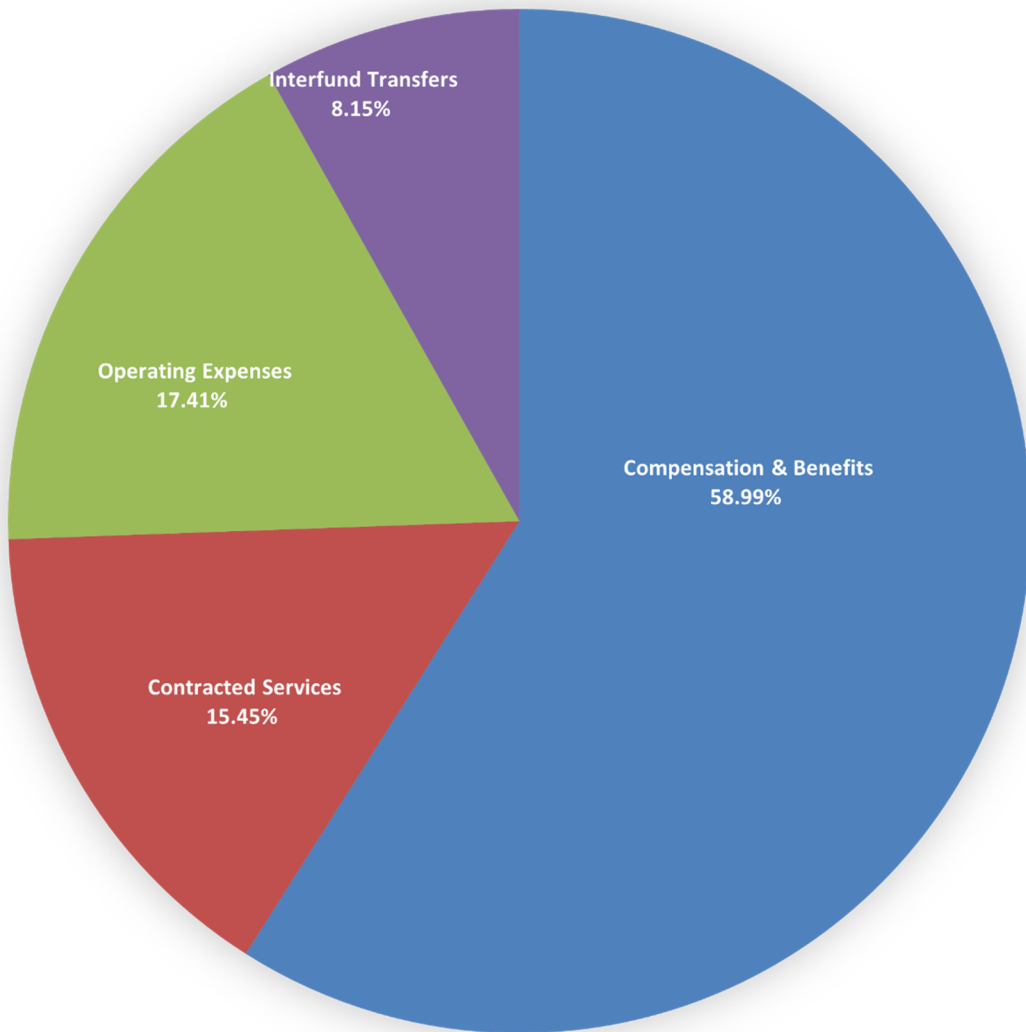




# 2024 Proposed Revenues for Corporate and Recreation Funds by Type



## 2024 Proposed Expenses for Corporate and Recreation Funds by Type



## CORPORATE (GENERAL) FUND

The Corporate Fund is used to account for all financial resources except those required to be accounted for in other funds.



**Mundelein Park and Recreation District**  
**CORP FUND OVERVIEW**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>Administration</b>					
Rev	\$2,846,978	\$3,220,062	\$2,818,986	\$2,894,308	\$3,563,757
Exp	\$1,590,444	\$2,002,604	\$1,704,063	\$2,240,402	\$1,844,297
<b>Administration Total</b>	\$1,256,534	\$1,217,459	\$1,114,923	\$653,907	\$1,719,460
<b>Parks</b>					
Rev	\$197,872	\$186,363	\$190,510	\$165,639	\$197,314
Exp	\$1,458,921	\$1,741,579	\$2,093,960	\$2,013,655	\$2,187,389
<b>Parks Total</b>	(\$1,261,049)	(\$1,555,216)	(\$1,903,450)	(\$1,848,017)	(\$1,990,075)
<b>Golf</b>					
Rev	\$2,054,504	\$1,941,732	\$1,950,592	\$2,092,528	\$2,144,663
Exp	\$1,422,221	\$1,568,932	\$1,787,127	\$1,723,019	\$1,854,265
<b>Golf Total</b>	\$632,283	\$372,800	\$163,465	\$369,509	\$290,398
<b>Special Recreation</b>					
Rev	\$312,812	\$382,725	\$451,907	\$436,456	\$481,510
Exp	\$279,927	\$269,483	\$351,778	\$301,710	\$860,996
<b>Special Recreation Total</b>	\$32,885	\$113,242	\$100,129	\$134,746	(\$379,486)
<b>Museum</b>					
Rev	\$1,104	\$1,178	\$1,000	\$1,087	\$1,000
Exp	\$16,662	\$11,470	\$20,287	\$17,932	\$20,233
<b>Museum Totals</b>	(\$15,557)	(\$10,293)	(\$19,287)	(\$16,845)	(\$19,233)
<b>Police</b>					
Rev	\$67,312	\$80,436	\$77,138	\$72,502	\$81,067
Exp	\$41,330	\$69,366	\$76,489	\$71,819	\$97,038
<b>Police Totals</b>	\$25,981	\$11,070	\$649	\$683	(\$15,971)
<b>Risk Management</b>					
Rev	\$183,708	\$200,511	\$200,000	\$199,071	\$243,617
Exp	\$191,883	\$192,685	\$221,902	\$208,970	\$241,805
<b>Risk Mgmt. Totals</b>	(\$8,175)	\$7,825	(\$21,902)	(\$9,899)	\$1,812
<b>Audit</b>					
Rev	\$6,216	\$15,333	\$17,000	\$15,768	\$17,639
Exp	\$15,500	\$15,800	\$16,100	\$16,100	\$17,500
<b>Audit Totals</b>	(\$9,284)	(\$467)	\$900	(\$332)	\$139
<b>Corporate Fund Total</b>	<b>\$653,618</b>	<b>\$156,420</b>	<b>(\$564,572)</b>	<b>(\$716,247)</b>	<b>(\$392,955)</b>

**Mundelein Park and Recreation District  
CORP ADMIN**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 11.100 - ADMINISTRATION</b>					
TAX REVENUE	\$2,190,930.51	\$2,321,766.81	\$2,282,986.00	\$2,271,753.58	\$2,390,757.00
CONTRIBUTIONS AND DONATIONS					
OTHER INCOME	\$17,047.27	\$60,887.30	\$36,000.00	\$122,551.85	\$90,000.00
INTERFUND TRANSFERS	\$639,000.00	\$837,408.00	\$500,000.00	\$500,003.01	\$1,083,000.00
<b>REVENUE TOTAL</b>	<b>\$2,846,977.78</b>	<b>\$3,220,062.11</b>	<b>\$2,818,986.00</b>	<b>\$2,894,308.44</b>	<b>\$3,563,757.00</b>
<b>EXPENDITURES</b>					
<b>Dept 11.100 - ADMINISTRATION</b>					
COMPENSATION AND BENEFITS	\$921,122.47	\$1,106,321.47	\$1,245,897.15	\$1,223,671.69	\$1,424,730.36
CONTRACTED SERVICES	\$182,356.63	\$231,821.73	\$260,094.43	\$271,501.53	\$230,150.75
OPERATING SUPPLIES/EXPENSES	\$86,964.40	\$114,460.32	\$198,071.00	\$195,228.50	\$189,416.00
CONTRIBUTIONS AND DONATIONS					
INTERFUND TRANSFERS (EXP)	\$400,000.00	\$550,000.00	\$0.00	\$550,000.00	\$0.00
<b>EXPENDITURE TOTAL</b>	<b>\$1,590,443.50</b>	<b>\$2,002,603.52</b>	<b>\$1,704,062.58</b>	<b>\$2,240,401.72</b>	<b>\$1,844,297.11</b>
<b>TOTALS</b>	<b>\$1,256,534.28</b>	<b>\$1,217,458.59</b>	<b>\$1,114,923.42</b>	<b>\$653,906.72</b>	<b>\$1,719,459.89</b>

# Mundelein Park and Recreation District PARKS

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 12.110 - PARKS AND PLAYGROUNDS</b>					
TAX REVENUE	\$139,639.82	\$154,174.49	\$176,510.00	\$148,222.23	\$179,576.00
CHARGES FOR GOODS/SERVICES	\$26,967.00	\$23,915.00	\$14,000.00	\$16,272.71	\$17,738.00
CONTRIBUTIONS AND DONATION	\$4,423.50	(\$24.42)	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$26,841.49	\$8,297.56	\$0.00	\$1,143.77	\$0.00
<b>REVENUE TOTAL</b>	\$197,871.81	\$186,362.63	\$190,510.00	\$165,638.71	\$197,314.00
<b>EXPENDITURES</b>					
<b>Dept 12.110 - PARKS AND PLAYGROUNDS</b>					
COMPENSATION AND BENEFITS	\$1,130,481.61	\$1,273,836.07	\$1,568,648.91	\$1,476,076.10	\$1,593,257.85
CONTRACTED SERVICES	\$89,488.51	\$176,708.16	\$236,330.00	\$222,446.53	\$266,931.00
OPERATING SUPPLIES/EXPENSES	\$238,950.87	\$291,034.83	\$288,981.00	\$315,132.67	\$327,200.00
<b>EXPENDITURE TOTAL</b>	\$1,458,920.99	\$1,741,579.06	\$2,093,959.91	\$2,013,655.30	\$2,187,388.85
<b>TOTALS</b>	(\$1,261,049.18)	(\$1,555,216.43)	(\$1,903,449.91)	(\$1,848,016.59)	(\$1,990,074.85)

# Mundelein Park and Recreation District

## GOLF

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 13.115 - GOLF PRO SHOP</b>					
TAX REVENUE	\$109,840.33	\$125,381.16	\$119,762.00	\$119,009.30	\$116,193.00
DAILY FEES	\$1,175,158.06	\$1,075,495.17	\$1,107,500.00	\$1,178,861.00	\$1,166,860.00
MEMBERSHIPS	\$9,225.00	\$8,650.00	\$9,000.00	\$8,360.00	\$9,000.00
CHARGES FOR GOODS/SERVICES	\$506,826.56	\$478,046.09	\$466,630.00	\$522,872.70	\$565,360.00
CHARGES FOR PROGRAMS	\$5,674.00	\$7,069.00	\$7,000.00	\$7,801.00	\$8,500.00
CONTRIBUTIONS AND DONATIONS	\$6,000.00	\$4,225.00	\$7,000.00	\$0.00	\$7,500.00
OTHER INCOME	\$2,020.12	\$2,375.33	\$1,700.00	\$1,729.65	\$1,750.00
<b>Dept 13.116 - GOLF FOOD AND BEVERAGE</b>					
CHARGES FOR GOODS/SERVICES	\$239,328.62	\$239,652.08	\$232,000.00	\$253,894.73	\$269,500.00
OTHER INCOME					
<b>Dept 13.117 - GOLF COURSE MAINTENANCE</b>					
OTHER INCOME	\$431.30	\$837.68	\$0.00	\$0.00	\$0.00
<b>REVENUE TOTAL</b>	\$2,054,503.99	\$1,941,731.51	\$1,950,592.00	\$2,092,528.38	\$2,144,663.00
<b>EXPENDITURES</b>					
<b>Dept 13.115 - GOLF PRO SHOP</b>					
COMPENSATION AND BENEFITS	\$400,060.64	\$402,285.72	\$443,070.33	\$434,677.82	\$428,153.97
CONTRACTED SERVICES	\$44,310.55	\$43,695.59	\$49,400.00	\$18,428.04	\$47,000.00
OPERATING SUPPLIES/EXPENSES	\$207,574.57	\$207,049.48	\$232,582.00	\$280,770.96	\$250,850.00
<b>Dept 13.116 - GOLF FOOD AND BEVERAGE</b>					
COMPENSATION AND BENEFITS	\$63,455.41	\$81,266.14	\$77,430.34	\$78,371.86	\$80,737.50
OPERATING SUPPLIES/EXPENSES	\$129,365.51	\$132,123.50	\$134,015.00	\$140,181.17	\$142,075.00
CAPITAL EXPENSES					
<b>Dept 13.117 - GOLF COURSE MAINTENANCE</b>					
COMPENSATION AND BENEFITS	\$394,047.10	\$471,902.49	\$585,333.23	\$520,443.36	\$619,688.82
CONTRACTED SERVICES	\$45,908.88	\$46,976.97	\$54,000.00	\$46,652.62	\$53,700.00
OPERATING SUPPLIES/EXPENSES	\$137,498.13	\$183,631.98	\$211,295.83	\$203,493.56	\$232,059.66
<b>EXPENDITURE TOTAL</b>	\$1,422,220.79	\$1,568,931.87	\$1,787,126.73	\$1,723,019.39	\$1,854,264.95
<b>TOTALS</b>	<b>\$632,283.20</b>	<b>\$372,799.64</b>	<b>\$163,465.27</b>	<b>\$369,508.99</b>	<b>\$290,398.05</b>



**Mundelein Park and Recreation District**  
**SPECIAL REC**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 28.470 - SPECIAL RECREATION</b>					
TAX REVENUE	\$312,812.18	\$382,725.06	\$451,907.00	\$436,456.10	\$481,510.00
OTHER INCOME					
<b>REVENUE TOTAL</b>	\$312,812.18	\$382,725.06	\$451,907.00	\$436,456.10	\$481,510.00
<b>EXPENDITURES</b>					
<b>Dept 28.470 - SPECIAL RECREATION</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$30,664.32	\$27,620.59	\$40,507.69
CONTRACTED SERVICES	\$232,842.00	\$242,129.77	\$192,000.00	\$162,568.00	\$330,500.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$4,886.39	\$6,638.00	\$7,371.30	\$51,988.00
CAPITAL EXPENSES	33,260	8,532	107,500	90,515	438,000
INTERFUND TRANSFERS					
<b>Dept 28.472 - HEALTHY MINDS/HEALTHY BODIES</b>					
COMPENSATION AND BENEFITS	\$8,562.20	\$10,516.09	\$9,225.61	\$7,401.91	\$0.00
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$5,263.16	\$3,418.30	\$5,750.00	\$6,233.44	\$0.00
CAPITAL EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>EXPENDITURE TOTAL</b>	\$279,927.43	\$269,482.68	\$351,777.93	\$301,710.24	\$860,995.69
<b>TOTALS</b>	<b>\$32,884.75</b>	<b>\$113,242.38</b>	<b>\$100,129.07</b>	<b>\$134,745.86</b>	<b>(\$379,485.69)</b>

Note: Using excess fund balance toward All-Inclusive Playground

**Mundelein Park and Recreation District  
MUSEUM**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 29.500 - MUSEUM</b>					
TAX REVENUE	\$1,008.33	\$1,001.73	\$1,000.00	\$938.21	\$1,000.00
OTHER INCOME	\$96.00	\$176.00	\$0.00	\$149.00	\$0.00
<b>REVENUE TOTAL</b>	\$1,104.33	\$1,177.73	\$1,000.00	\$1,087.21	\$1,000.00
<b>EXPENDITURES</b>					
<b>Dept 29.500 - MUSEUM</b>					
CONTRACTED SERVICES	\$3,781.32	\$4,291.82	\$3,782.00	\$4,593.60	\$4,429.00
OPERATING SUPPLIES/EXPENSES	\$12,880.20	\$7,178.53	\$13,005.00	\$11,338.32	\$15,804.00
CAPITAL EXPENSES	\$0.00	\$0.00	\$3,500.00	\$2,000.00	\$0.00
<b>EXPENDITURE TOTAL</b>	\$16,661.52	\$11,470.35	\$20,287.00	\$17,931.92	\$20,233.00
<b>TOTALS</b>	<b>(\$15,557.19)</b>	<b>(\$10,292.62)</b>	<b>(\$19,287.00)</b>	<b>(\$16,844.71)</b>	<b>(\$19,233.00)</b>

Note: Drawing down fund balance

**Mundelein Park and Recreation District  
POLICE**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 32.510 - PUBLIC SAFETY</b>					
TAX REVENUE	\$67,311.62	\$80,436.11	\$77,138.00	\$72,502.09	\$81,067.00
OTHER INCOME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>REVENUE TOTAL</b>	\$67,311.62	\$80,436.11	\$77,138.00	\$72,502.09	\$81,067.00
<b>EXPENDITURES</b>					
<b>Dept 32.510 - PUBLIC SAFETY</b>					
COMPENSATION AND BENEFITS	\$11,528.82	\$14,975.16	\$17,689.04	\$15,164.42	\$18,487.81
CONTRACTED SERVICES	\$27,018.50	\$51,725.50	\$53,500.00	\$52,774.50	\$53,700.00
OPERATING SUPPLIES/EXPENSES	\$2,783.12	\$2,665.77	\$5,300.00	\$3,880.30	\$24,850.00
<b>EXPENDITURE TOTAL</b>	\$41,330.44	\$69,366.43	\$76,489.04	\$71,819.22	\$97,037.81
<b>TOTALS</b>	\$25,981.18	\$11,069.68	\$648.96	\$682.87	(\$15,970.81)

Note: Using excess fund balance toward security cameras for parks

# Mundelein Park and Recreation District

## RISK

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 34.520 - RISK MANAGEMENT</b>					
TAX REVENUE	\$182,208.16	\$199,010.51	\$200,000.00	\$198,071.03	\$243,617.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$1,500.00	\$1,500.00	\$0.00	\$1,000.00	\$0.00
<b>REVENUE TOTAL</b>	\$183,708.16	\$200,510.51	\$200,000.00	\$199,071.03	\$243,617.00
<b>EXPENDITURES</b>					
<b>Dept 34.520 - RISK MANAGEMENT</b>					
COMPENSATION AND BENEFITS	\$23,279.92	\$27,605.45	\$0.00	\$0.00	\$0.00
CONTRACTED SERVICES	\$164,411.25	\$155,892.55	\$202,937.00	\$194,723.33	\$217,555.00
OPERATING SUPPLIES/EXPENSES	\$4,191.97	\$9,187.07	\$18,965.00	\$14,246.35	\$24,250.00
<b>EXPENDITURE TOTAL</b>	\$191,883.14	\$192,685.07	\$221,902.00	\$208,969.68	\$241,805.00
<b>TOTALS</b>	<b>(\$8,174.98)</b>	<b>\$7,825.44</b>	<b>(\$21,902.00)</b>	<b>(\$9,898.65)</b>	<b>\$1,812.00</b>

# Mundelein Park and Recreation District AUDIT

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
Dept 36.530 - INDEPENDENT AUDIT					
TAX REVENUE	\$6,216.40	\$15,333.35	\$17,000.00	\$15,768.08	\$17,639.00
<b>REVENUE TOTAL</b>	\$6,216.40	\$15,333.35	\$17,000.00	\$15,768.08	\$17,639.00
<b>EXPENDITURES</b>					
Dept 36.530 - INDEPENDENT AUDIT					
CONTRACTED SERVICES	\$15,500.00	\$15,800.00	\$16,100.00	\$16,100.00	\$17,500.00
<b>EXPENDITURE TOTAL</b>	\$15,500.00	\$15,800.00	\$16,100.00	\$16,100.00	\$17,500.00
<b>TOTALS</b>	<b>(\$9,283.60)</b>	<b>(\$466.65)</b>	<b>\$900.00</b>	<b>(\$331.92)</b>	<b>\$139.00</b>

## RECREATION FUND

The Recreation Fund is used to account for revenues, including property taxes and charges for services, and expenditures related to the establishment and maintenance of the following activities: sports and fitness, visual and performing arts, youth and adult general interest, camps, teens, preschoolers, seniors and aquatics.



**Mundelein Park and Recreation District**  
**REC FUND OVERVIEW**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>Administration</b>					
Rev	\$1,444,557	\$1,459,890	\$1,580,863	\$1,616,778	\$1,708,801
Exp	\$1,319,500	\$1,878,409	\$1,279,831	\$1,878,833	\$2,033,112
<b>Administration Total</b>	\$125,057	(\$418,519)	\$301,032	(\$262,055)	(\$324,311)
<b>Preschool</b>					
Rev	\$100,431	\$124,907	\$131,201	\$120,095	\$135,748
Exp	\$59,730	\$85,721	\$99,929	\$88,807	\$102,917
<b>Preschool Total</b>	\$40,702	\$39,186	\$31,272	\$31,288	\$32,831
<b>Athletics</b>					
Rev	\$180,834	\$269,802	\$220,600	\$293,770	\$297,004
Exp	\$183,331	\$217,922	\$205,709	\$234,558	\$265,031
<b>Athletics Total</b>	(\$2,497)	\$51,880	\$14,891	\$59,211	\$31,973
<b>Regent Center</b>					
Rev	\$134,297	\$168,729	\$129,402	\$153,962	\$161,394
Exp	\$142,317	\$181,853	\$170,577	\$180,696	\$190,750
<b>Regent Center Total</b>	(\$8,019)	(\$13,124)	(\$41,175)	(\$26,734)	(\$29,356)
<b>Big &amp; Little</b>					
Rev	\$885,883	\$876,168	\$807,211	\$856,241	\$1,110,090
Exp	\$535,116	\$642,688	\$759,488	\$706,281	\$813,644
<b>Big &amp; Little Totals</b>	\$350,767	\$233,480	\$47,723	\$149,960	\$296,446
<b>Fitness</b>					
Rev	\$460,366	\$586,137	\$638,355	\$730,885	\$776,632
Exp	\$577,812	\$638,236	\$703,777	\$724,298	\$765,694
<b>Fitness Total</b>	(\$117,446)	(\$52,099)	(\$65,422)	\$6,587	\$10,938
<b>Aquatics</b>					
Rev	\$711,140	\$599,332	\$895,367	\$855,069	\$907,500
Exp	\$908,080	\$1,025,298	\$1,190,595	\$1,196,512	\$1,284,337
<b>Aquatics Total</b>	(\$196,940)	(\$425,966)	(\$295,228)	(\$341,443)	(\$376,837)
<b>Rec Connect/Camp</b>					
Rev	\$635,381	\$820,042	\$853,830	\$917,906	\$1,118,452
Exp	\$430,538	\$533,485	\$638,136	\$569,337	\$628,749
<b>Rec Connect/Camp Total</b>	\$204,843	\$286,557	\$215,694	\$348,569	\$489,703
<b>Indoor Pool</b>					
Rev	\$157,007	\$190,576	\$204,049	\$224,433	\$227,195
Exp	\$231,466	\$264,316	\$333,412	\$303,200	\$280,304
<b>Indoor Pool Totals</b>	(\$74,458)	(\$73,741)	(\$129,363)	(\$78,767)	(\$53,109)
<b>Dance</b>					
Rev	\$123,973	\$165,973	\$165,813	\$200,191	\$231,720
Exp	\$100,781	\$120,675	\$142,432	\$148,626	\$175,212
<b>Dance Total</b>	\$23,193	\$45,298	\$23,381	\$51,566	\$56,508
<b>Cultural Arts</b>					
Rev	\$27,257	\$53,148	\$57,037	\$45,517	\$66,359
Exp	\$31,637	\$51,213	\$48,380	\$36,285	\$59,468
<b>Cultural Arts Total</b>	(\$4,380)	\$1,936	\$8,657	\$9,232	\$6,891
<b>Recreation Fund Total</b>	<b>\$340,822</b>	<b>(\$325,112)</b>	<b>\$111,461</b>	<b>(\$52,586)</b>	<b>\$141,675</b>



**Mundelein Park and Recreation District**  
**REC ADMIN**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 20.200 - ADMINISTRATION</b>					
TAX REVENUE	\$1,292,496.18	\$1,278,817.42	\$1,403,863.00	\$1,383,276.50	\$1,456,363.00
CHARGES FOR GOODS/SERVICES	\$50,000.00	\$50,000.00	\$60,000.00	\$59,827.87	\$62,938.00
CONTRIBUTIONS AND DONATIONS	\$23,850.00	\$27,150.00	\$30,000.00	\$33,073.43	\$35,000.00
OTHER INCOME	\$17,021.64	\$37,791.69	\$15,000.00	\$59,852.80	\$50,000.00
<b>Dept 20.219 - SPECIAL EVENTS</b>					
CHARGES FOR PROGRAMS	\$28,929.00	\$38,620.00	\$42,000.00	\$38,996.00	\$56,500.00
CHARGES FOR GOODS/SERVICES	\$32,260.00	\$27,511.25	\$30,000.00	\$41,750.92	\$48,000.00
<b>REVENUE TOTAL</b>	\$1,444,556.82	\$1,459,890.36	\$1,580,863.00	\$1,616,777.52	\$1,708,801.00
<b>EXPENDITURES</b>					
<b>Dept 20.200 - ADMINISTRATION</b>					
COMPENSATION AND BENEFITS	\$356,626.56	\$426,968.25	\$438,869.91	\$385,805.17	\$528,521.13
CONTRACTED SERVICES	\$4,934.64	\$5,108.22	\$5,775.00	\$5,420.08	\$61,330.75
OPERATING SUPPLIES/EXPENSES	\$140,336.44	\$161,097.94	\$182,965.00	\$169,986.57	\$204,890.44
INTERFUND TRANSFERS (EXP)	\$717,425.00	\$1,137,408.00	\$500,000.00	\$1,150,003.01	\$1,083,000.00
<b>Dept 20.201 - SOFTBALL FIELDS</b>					
CONTRACTED SERVICES	\$1,637.87	\$1,897.94	\$1,800.00	\$1,926.89	\$1,700.00
OPERATING SUPPLIES/EXPENSES	\$500.00	\$0.00	\$25.00	\$25.00	\$0.00
CAPITAL EXPENSES					
<b>Dept 20.202 - SANDBURG FACILITY</b>					
CONTRACTED SERVICES	\$7,709.76	\$10,128.79	\$16,250.00	\$8,011.81	\$7,500.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$25.00	\$25.00	\$0.00
<b>Dept 20.204 - DIAMOND LAKE FACILITY</b>					
CONTRACTED SERVICES	\$8,349.21	\$8,959.47	\$8,550.00	\$9,090.06	\$7,850.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$7,430.73	\$10,772.58	\$11,525.00	\$11,294.81	\$11,550.00
<b>Dept 20.205 - MCC FACILITY</b>					
CONTRACTED SERVICES	\$14,345.28	\$35,890.41	\$42,375.00	\$50,825.27	\$40,799.00
OPERATING SUPPLIES/EXPENSES	\$11,246.92	\$10,067.27	\$11,597.00	\$13,933.67	\$15,780.15
<b>Dept 20.219 - SPECIAL EVENTS</b>					
COMPENSATION AND BENEFITS	\$4,258.22	\$6,303.70	\$5,059.55	\$7,062.14	\$8,898.97
CONTRACTED SERVICES	\$10,058.19	\$18,271.55	\$15,000.00	\$20,542.56	\$16,000.00
OPERATING SUPPLIES/EXPENSES	\$17,942.81	\$22,818.94	\$17,000.00	\$11,262.90	\$16,000.00
<b>Dept 20.572 - DUNBAR RECREATION CENTER</b>					
COMPENSATION AND BENEFITS	\$7,905.31	\$9,511.76	\$10,765.00	\$15,143.75	\$11,841.50
CONTRACTED SERVICES	\$3,718.08	\$4,456.73	\$3,625.00	\$6,163.50	\$5,100.00
OPERATING SUPPLIES/EXPENSES	\$5,075.14	\$8,747.87	\$8,625.00	\$12,310.73	\$12,350.00
<b>EXPENDITURE TOTAL</b>	\$1,319,500.16	\$1,878,409.42	\$1,279,831.46	\$1,878,832.92	\$2,033,111.94
<b>TOTALS</b>	<b>\$1,319,499.00</b>	<b>\$1,878,409.00</b>	<b>\$1,279,832.00</b>	<b>\$1,228,831.00</b>	<b>\$2,033,112.00</b>

**Mundelein Park and Recreation District  
PRESCHOOL**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 21.206 - LEARNING CENTER</b>					
TAX REVENUE	\$8,976.73	\$11,999.53	\$11,201.00	\$11,363.20	\$11,148.00
CHARGES FOR PROGRAMS	\$75,481.64	\$92,498.55	\$101,000.00	\$88,552.71	\$102,600.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 21.209 - PRESCHOOL CAMPS</b>					
CHARGES FOR PROGRAMS	\$15,973.00	\$20,409.00	\$19,000.00	\$20,179.00	\$22,000.00
<b>REVENUE TOTAL</b>	\$100,431.37	\$124,907.08	\$131,201.00	\$120,094.91	\$135,748.00
<b>EXPENDITURES</b>					
<b>Dept 21.206 - LEARNING CENTER</b>					
COMPENSATION AND BENEFITS	\$55,460.63	\$72,333.74	\$76,236.34	\$73,866.14	\$78,529.68
CONTRACTED SERVICES	\$0.00	\$300.00	\$1,050.00	\$585.00	\$200.00
OPERATING SUPPLIES/EXPENSES	\$3,367.83	\$3,711.29	\$9,037.00	\$6,092.23	\$14,375.00
<b>Dept 21.209 - PRESCHOOL CAMPS</b>					
COMPENSATION AND BENEFITS	\$836.72	\$9,260.39	\$11,980.70	\$7,661.56	\$9,037.32
OPERATING SUPPLIES/EXPENSES	\$64.46	\$115.71	\$1,625.00	\$602.21	\$775.00
<b>EXPENDITURE TOTAL</b>	\$59,729.64	\$85,721.13	\$99,929.04	\$88,807.14	\$102,917.00
<b>TOTALS</b>	<b>\$40,701.73</b>	<b>\$39,185.95</b>	<b>\$31,271.96</b>	<b>\$31,287.77</b>	<b>\$32,831.00</b>

# Mundelein Park and Recreation District

## ATHLETICS

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 22.201 - SOFTBALL FIELDS</b>					
CHARGES FOR GOODS/SERVICES	\$1,550.00	\$2,245.00	\$2,800.00	\$2,645.00	\$3,300.00
<b>Dept 22.202 - SANDBURG FACILITY</b>					
CHARGES FOR GOODS/SERVICES	\$25,105.00	\$18,851.50	\$21,500.00	\$25,778.72	\$26,000.00
<b>Dept 22.225 - ADMINISTRATION</b>					
TAX REVENUE	\$8,720.34	\$11,372.46	\$10,475.00	\$10,776.01	\$13,194.00
<b>Dept 22.229 - VOLLEYBALL - OPEN</b>					
CHARGES FOR PROGRAMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.230 - PICKLEBALL</b>					
CHARGES FOR GOODS/SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHARGES FOR PROGRAMS	\$0.00	\$0.00	\$0.00	\$0.00	\$42,560.00
<b>Dept 22.233 - BASKETBALL - MENS</b>					
CHARGES FOR PROGRAMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.234 - BASKETBALL - YOUTH/FEEDER</b>					
CHARGES FOR PROGRAMS	\$12,033.93	\$54,480.07	\$42,000.00	\$51,018.99	\$57,000.00
<b>Dept 22.238 - GYMNASTICS</b>					
CHARGES FOR PROGRAMS	\$2,448.00	\$0.00	\$0.00	\$4,268.12	\$0.00
<b>Dept 22.240 - TENNIS</b>					
CHARGES FOR PROGRAMS	\$27,913.08	\$29,867.01	\$30,500.00	\$27,943.64	\$29,600.00
<b>Dept 22.246 - SPORTS CONTRACT PROGRAMS</b>					
CHARGES FOR PROGRAMS	\$50,323.93	\$79,874.60	\$53,000.00	\$59,794.99	\$59,000.00
<b>Dept 22.247 - SOFTBALL LEAGUE - ADULT</b>					
CHARGES FOR PROGRAMS	\$14,700.00	\$15,950.00	\$16,825.00	\$13,400.00	\$15,600.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.256 - KARATE</b>					
CHARGES FOR PROGRAMS	\$23,777.00	\$39,017.00	\$26,000.00	\$46,299.41	\$37,250.00
<b>Dept 22.259 - ATHLETIC MISC PROGRAMS</b>					
CHARGES FOR GOODS/SERVICES	\$2,585.00	\$4,755.00	\$1,500.00	\$6,548.39	\$1,500.00
CHARGES FOR PROGRAMS	\$11,678.00	\$13,389.80	\$16,000.00	\$43,694.45	\$12,000.00
<b>REVENUE TOTAL</b>	\$180,834.28	\$269,802.44	\$220,600.00	\$293,769.72	\$297,004.00
<b>EXPENDITURES</b>					
<b>Dept 22.201 - SOFTBALL FIELDS</b>					
COMPENSATION AND BENEFITS					
OPERATING SUPPLIES/EXPENSES	\$150.00	\$419.95	\$1,000.00	\$150.00	\$1,000.00
<b>Dept 22.202 - SANDBURG FACILITY</b>					
COMPENSATION AND BENEFITS	\$7,882.38	\$7,261.05	\$9,419.38	\$11,188.08	\$10,711.18
<b>Dept 22.225 - ADMINISTRATION</b>					
COMPENSATION AND BENEFITS	\$65,375.87	\$65,138.19	\$67,257.86	\$68,038.00	\$93,535.29
OPERATING SUPPLIES/EXPENSES	\$1,712.29	\$1,552.74	\$5,737.00	\$3,300.01	\$5,260.00
<b>Dept 22.229 - VOLLEYBALL - OPEN</b>					
COMPENSATION AND BENEFITS	\$0.76	\$0.00	\$0.00	\$0.00	\$0.00

# Mundelein Park and Recreation District

## ATHLETICS

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.230 - PICKLEBALL</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$0.00	\$0.00	\$8,019.93
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
<b>Dept 22.233 - BASKETBALL - MENS</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.234 - BASKETBALL - YOUTH/FEEDER</b>					
COMPENSATION AND BENEFITS	\$2,639.08	\$6,034.00	\$6,459.00	\$6,539.58	\$7,088.75
OPERATING SUPPLIES/EXPENSES	\$1,355.50	\$11,242.79	\$10,100.00	\$14,501.65	\$8,050.00
CONTRACTED SERVICES	\$0.00	\$2,945.00	\$9,000.00	\$8,713.00	\$9,000.00
<b>Dept 22.238 - GYMNASTICS</b>					
CONTRACTED SERVICES	\$1,725.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 22.240 - TENNIS</b>					
COMPENSATION AND BENEFITS	\$393.20	\$784.21	\$1,507.10	\$1,387.39	\$1,986.14
CONTRACTED SERVICES	\$23,316.67	\$22,120.73	\$17,500.00	\$21,105.65	\$21,000.00
<b>Dept 22.246 - SPORTS CONTRACT PROGRAMS</b>					
COMPENSATION AND BENEFITS	\$197.36	\$523.45	\$2,153.00	\$750.19	\$3,014.20
CONTRACTED SERVICES	\$36,229.61	\$45,354.95	\$22,000.00	\$36,310.90	\$41,300.00
<b>Dept 22.247 - SOFTBALL LEAGUE - ADULT</b>					
COMPENSATION AND BENEFITS	\$1,778.23	\$2,122.56	\$2,691.25	\$1,724.47	\$2,045.35
OPERATING SUPPLIES/EXPENSES	\$2,895.00	\$162.71	\$3,900.00	\$2,200.00	\$2,250.00
CONTRACTED SERVICES	\$6,966.00	\$7,380.00	\$8,250.00	\$5,358.00	\$6,500.00
<b>Dept 22.256 - KARATE</b>					
CONTRACTED SERVICES	\$21,219.30	\$33,401.00	\$22,500.00	\$34,689.75	\$29,800.00
<b>Dept 22.259 - ATHLETIC MISC PROGRAMS</b>					
COMPENSATION AND BENEFITS	\$3,856.21	\$7,091.22	\$6,028.40	\$12,818.98	\$2,960.38
OPERATING SUPPLIES/EXPENSES	\$1,081.35	\$731.91	\$1,800.00	\$1,161.72	\$1,450.00
CONTRACTED SERVICES	\$300.00	\$200.00	\$4,500.00	\$1,200.00	\$3,000.00
<b>Dept 22.572 - DUNBAR RECREATION CENTER</b>					
OPERATING SUPPLIES/EXPENSES	\$1,422.52	\$103.95	\$800.00	\$75.60	\$750.00
CONTRACTED SERVICES	\$2,834.69	\$3,351.91	\$3,106.00	\$3,345.42	\$3,310.00
<b>EXPENDITURE TOTAL</b>	\$183,331.02	\$217,922.32	\$205,708.99	\$234,558.39	\$265,031.22
<b>TOTALS</b>	<b>(\$2,496.74)</b>	<b>\$51,880.12</b>	<b>\$14,891.01</b>	<b>\$59,211.33</b>	<b>\$31,972.78</b>

**Mundelein Park and Recreation District  
REGENT CENTER**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 23.280 - REGENT CENTER</b>					
TAX REVENUE	\$12,805.24	\$14,059.60	\$10,442.00	\$13,133.83	\$11,014.00
MEMBERSHIPS	\$4,283.05	\$6,341.53	\$8,135.00	\$8,785.80	\$10,400.00
CHARGES FOR GOODS/SERVICES	\$19,385.00	\$5.00	\$0.00	\$875.00	\$0.00
CHARGES FOR PROGRAMS	\$21,983.95	\$37,405.50	\$46,325.00	\$81,297.03	\$73,650.00
CONTRIBUTIONS AND DONATIONS	\$75,820.00	\$76,625.00	\$16,500.00	\$16,105.00	\$17,130.00
OTHER INCOME	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 23.281 - RENTALS</b>					
CHARGES FOR GOODS/SERVICES	\$0.00	\$34,292.50	\$48,000.00	\$33,765.00	\$49,200.00
<b>REVENUE TOTAL</b>	\$134,297.24	\$168,729.13	\$129,402.00	\$153,961.66	\$161,394.00
<b>EXPENDITURES</b>					
<b>Dept 23.280 - REGENT CENTER</b>					
COMPENSATION AND BENEFITS	\$112,794.36	\$131,974.37	\$116,230.99	\$112,198.34	\$116,553.77
CONTRACTED SERVICES	\$6,638.26	\$7,963.31	\$7,600.00	\$8,972.13	\$9,225.00
OPERATING SUPPLIES/EXPENSES	\$17,434.98	\$32,259.89	\$36,995.00	\$50,523.32	\$56,848.16
<b>Dept 23.281 - RENTALS</b>					
COMPENSATION AND BENEFITS	\$5,144.28	\$9,208.94	\$9,300.96	\$8,730.60	\$7,673.30
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$304.69	\$446.86	\$450.00	\$271.50	\$450.00
<b>EXPENDITURE TOTAL</b>	\$142,316.57	\$181,853.37	\$170,576.95	\$180,695.89	\$190,750.23
<b>TOTALS</b>	<b>(\$8,019.33)</b>	<b>(\$13,124.24)</b>	<b>(\$41,174.95)</b>	<b>(\$26,734.23)</b>	<b>(\$29,356.23)</b>

# Mundelein Park and Recreation District

## BIG & LITTLE

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
Dept 24.282 - BIG & LITTLE DEVELOPMENT CNTR					
TAX REVENUE	\$60,529.27	\$35,982.37	\$71,211.00	\$37,233.48	\$71,690.00
CHARGES FOR PROGRAMS	\$589,387.40	\$725,625.36	\$736,000.00	\$818,162.50	\$1,038,400.00
CONTRIBUTIONS AND DONATIONS	\$229,278.00	\$112,782.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$217.00	\$1,778.13	\$0.00	\$844.64	\$0.00
<b>REVENUE TOTAL</b>	\$885,883.11	\$876,167.86	\$807,211.00	\$856,240.62	\$1,110,090.00
<b>EXPENDITURES</b>					
Dept 24.282 - BIG & LITTLE DEVELOPMENT CNTR					
COMPENSATION AND BENEFITS	\$466,307.62	\$537,413.41	\$647,288.23	\$595,394.59	\$699,909.07
CONTRACTED SERVICES	\$40,351.48	\$52,057.34	\$57,420.00	\$61,423.51	\$57,000.00
OPERATING SUPPLIES/EXPENSES	\$28,456.84	\$53,216.76	\$54,780.00	\$49,463.01	\$56,735.00
<b>EXPENDITURE TOTAL</b>	\$535,115.94	\$642,687.51	\$759,488.23	\$706,281.11	\$813,644.07
<b>TOTALS</b>	<b>\$350,767.17</b>	<b>\$233,480.35</b>	<b>\$47,722.77</b>	<b>\$149,959.51</b>	<b>\$296,445.93</b>

# Mundelein Park and Recreation District

## FITNESS

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 25.300 - HEALTH &amp; FITNESS</b>					
TAX REVENUE	\$52,449.79	\$47,957.18	\$41,907.00	\$45,453.86	\$52,402.00
DAILY FEES	\$31,291.87	\$34,425.91	\$35,000.00	\$34,767.25	\$48,847.00
MEMBERSHIPS	\$269,963.71	\$393,825.42	\$434,577.00	\$507,109.26	\$523,927.36
CHARGES FOR GOODS/SERVICES	\$10,927.97	\$1,837.70	\$1,600.00	\$3,474.29	\$4,200.00
CHARGES FOR PROGRAMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$630.48	\$1,267.01	\$300.00	\$600.55	\$150.00
<b>Dept 25.315 - GROUP X PROGRAMS</b>					
DAILY FEES	\$741.36	\$801.13	\$900.00	\$712.78	\$750.00
MEMBERSHIPS	\$39,993.29	\$57,322.44	\$62,071.00	\$73,650.62	\$76,519.40
<b>Dept 25.317 - CHILDCARE</b>					
CHARGES FOR PROGRAMS	\$0.00	\$6.00	\$0.00	\$0.00	\$0.00
<b>Dept 25.325 - PERSONAL TRAINING</b>					
CHARGES FOR PROGRAMS	\$33,577.00	\$30,123.00	\$35,000.00	\$39,635.00	\$40,335.90
<b>Dept 25.326 - PROGRAMS AND CAMPS</b>					
CHARGES FOR PROGRAMS	\$20,790.42	\$18,571.19	\$27,000.00	\$25,481.76	\$29,500.00
<b>REVENUE TOTAL</b>	\$460,365.89	\$586,136.98	\$638,355.00	\$730,885.37	\$776,631.66
<b>EXPENDITURES</b>					
<b>Dept 25.300 - HEALTH &amp; FITNESS</b>					
COMPENSATION AND BENEFITS	\$343,200.34	\$370,369.82	\$391,598.78	\$407,351.91	\$428,332.98
CONTRACTED SERVICES	\$51,905.38	\$60,086.00	\$76,850.00	\$71,384.16	\$72,345.00
OPERATING SUPPLIES/EXPENSES	\$85,271.27	\$94,001.38	\$115,840.00	\$115,918.45	\$133,639.20
<b>Dept 25.315 - GROUP X PROGRAMS</b>					
COMPENSATION AND BENEFITS	\$58,463.99	\$72,607.05	\$73,292.96	\$78,738.89	\$79,979.18
CONTRACTED SERVICES	\$727.58	\$594.55	\$1,000.00	\$956.64	\$1,000.00
OPERATING SUPPLIES/EXPENSES	\$2,090.00	\$3,333.01	\$3,500.00	\$2,050.33	\$3,900.00
<b>Dept 25.317 - CHILDCARE</b>					
COMPENSATION AND BENEFITS	\$677.29	\$52.20	\$0.00	\$0.00	\$0.00
<b>Dept 25.325 - PERSONAL TRAINING</b>					
COMPENSATION AND BENEFITS	\$24,646.80	\$27,125.54	\$28,952.47	\$34,622.44	\$33,300.50
CONTRACTED SERVICES					
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$750.00	\$1,077.00	\$550.00
<b>Dept 25.326 - PROGRAMS AND CAMPS</b>					
COMPENSATION AND BENEFITS	\$10,184.80	\$9,791.41	\$10,493.10	\$11,366.64	\$11,747.18
CONTRACTED SERVICES	\$460.00	\$0.00	\$1,000.00	\$398.77	\$600.00
OPERATING SUPPLIES/EXPENSES	\$144.15	\$275.37	\$500.00	\$432.96	\$300.00
<b>EXPENDITURE TOTAL</b>	\$577,811.59	\$638,236.33	\$703,777.31	\$724,298.19	\$765,694.04
<b>TOTALS</b>	<b>(\$117,445.70)</b>	<b>(\$52,099.35)</b>	<b>(\$65,422.31)</b>	<b>\$6,587.18</b>	<b>\$10,937.62</b>



# Mundelein Park and Recreation District

## AQUATICS

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 26.420 - BAREFOOT BAY</b>					
DAILY FEES	\$306,447.00	\$267,880.00	\$402,000.00	\$370,933.99	\$406,000.00
MEMBERSHIPS	\$152,898.00	\$141,937.10	\$173,500.00	\$190,238.02	\$185,000.00
CHARGES FOR GOODS/SERVICES	\$46,712.50	(\$315.00)	\$76,000.00	\$52,092.41	\$70,700.00
CHARGES FOR PROGRAMS	\$7,285.00	\$6,270.00	\$7,850.00	\$12,909.00	\$12,650.00
OTHER INCOME	(\$172.06)	(\$632.00)	\$0.00	(\$740.73)	\$0.00
<b>Dept 26.421 - BAREFOOT BAY CONCESSIONS</b>					
CHARGES FOR GOODS/SERVICES	\$120,435.59	\$94,474.28	\$142,000.00	\$137,623.72	\$142,000.00
OTHER INCOME	\$23.18	\$1.45	\$0.00	(\$22.30)	\$0.00
<b>Dept 26.423 - BAREFOOT BAY GUARDS</b>					
OTHER INCOME	\$4,230.00	\$3,040.00	\$5,000.00	\$5,043.80	\$5,000.00
<b>Dept 26.424 - JUNIOR LIFEGUARDS</b>					
CHARGES FOR PROGRAMS	\$0.00	\$621.00	\$2,000.00	\$1,714.25	\$2,000.00
<b>Dept 26.430 - SPRAY PARK</b>					
DAILY FEES	\$11,260.00	\$8,625.00	\$10,500.00	\$8,715.00	\$10,800.00
MEMBERSHIPS				\$8.00	
CHARGES FOR GOODS/SERVICES	\$1,421.36	\$845.00	\$1,500.00	\$1,180.00	\$1,500.00
CHARGES FOR PROGRAMS	\$1,182.00	\$2,632.00	\$3,000.00	\$3,053.00	\$3,000.00
OTHER INCOME	(\$19.00)	(\$85.25)	\$0.00	(\$55.00)	\$0.00
<b>Dept 26.440 - DIAMOND LAKE BEACH</b>					
DAILY FEES	\$10,745.00	\$10,430.00	\$11,000.00	\$9,738.00	\$10,000.00
MEMBERSHIPS	\$3,910.00	\$1,025.00	\$1,500.00	\$1,035.00	\$1,000.00
CHARGES FOR GOODS/SERVICES	\$1,845.12	\$844.42	\$6,000.00	\$2,510.00	\$3,000.00
CHARGES FOR PROGRAMS			\$1,000.00		\$1,000.00
OTHER INCOME	\$2.00	\$601.00	\$0.00	(\$27.00)	\$0.00
<b>Dept 26.443 - DIAMOND LAKE BEACH GUARDS</b>					
OTHER INCOME	\$2,000.00	\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Dept 26.454 - ADMINISTRATION</b>					
TAX REVENUE	\$40,933.90	\$60,138.05	\$50,517.00	\$57,119.94	\$51,850.00
<b>REVENUE TOTAL</b>	\$711,139.59	\$599,332.05	\$895,367.00	\$855,069.10	\$907,500.00
<b>EXPENDITURES</b>					
<b>Dept 26.420 - BAREFOOT BAY</b>					
COMPENSATION AND BENEFITS	\$95,776.66	\$98,549.74	\$82,621.38	\$84,328.53	\$93,332.55
CONTRACTED SERVICES	\$206,429.35	\$185,408.99	\$175,025.00	\$277,059.14	\$258,800.00
OPERATING SUPPLIES/EXPENSES	\$136,283.08	\$180,691.60	\$180,700.00	\$183,450.23	\$183,992.12
<b>Dept 26.421 - BAREFOOT BAY CONCESSIONS</b>					
COMPENSATION AND BENEFITS	\$32,442.79	\$29,468.18	\$39,959.68	\$46,887.04	\$56,516.25
OPERATING SUPPLIES/EXPENSES	\$63,953.74	\$52,100.06	\$75,050.00	\$67,384.01	\$75,550.00
<b>Dept 26.423 - BAREFOOT BAY GUARDS</b>					
COMPENSATION AND BENEFITS	\$216,350.38	\$304,675.25	\$425,749.49	\$349,539.92	\$399,381.50
CONTRACTED SERVICES	\$5,800.00	\$11,600.00	\$12,500.00	\$12,500.00	\$14,800.00

**Mundelein Park and Recreation District**  
**AQUATICS**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 26.424 - JUNIOR LIFEGUARDS</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$500.00	\$0.00	\$200.00
<b>Dept 26.430 - SPRAY PARK</b>					
COMPENSATION AND BENEFITS	\$5,519.68	\$5,880.83	\$9,096.43	\$6,899.03	\$11,303.25
CONTRACTED SERVICES	\$3,871.72	\$7,502.68	\$5,300.00	\$9,799.97	\$11,000.00
OPERATING SUPPLIES/EXPENSES	\$4,551.63	\$16,015.26	\$17,175.00	\$12,703.50	\$15,575.00
<b>Dept 26.440 - DIAMOND LAKE BEACH</b>					
CONTRACTED SERVICES	\$0.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00
OPERATING SUPPLIES/EXPENSES	\$8,422.77	\$5,679.82	\$14,130.00	\$2,172.19	\$4,080.00
<b>Dept 26.443 - DIAMOND LAKE BEACH GUARDS</b>					
COMPENSATION AND BENEFITS	\$7,980.10	\$13,076.45	\$23,898.30	\$14,552.14	\$24,436.55
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 26.454 - ADMINISTRATION</b>					
COMPENSATION AND BENEFITS	\$108,080.55	\$106,437.10	\$117,055.62	\$115,371.75	\$123,035.65
OPERATING SUPPLIES/EXPENSES	\$1,499.04	\$2,164.45	\$2,260.00	\$1,988.13	\$2,760.00
<b>EXPENDITURE TOTAL</b>	\$908,079.73	\$1,025,298.00	\$1,190,594.65	\$1,196,511.64	\$1,284,336.62
<b>TOTALS</b>	<b>(\$196,940.14)</b>	<b>(\$425,965.95)</b>	<b>(\$295,227.65)</b>	<b>(\$341,442.54)</b>	<b>(\$376,836.62)</b>

**Mundelein Park and Recreation District  
REC CONNECT & CAMP**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 27.244 - TRAILS DAY CAMP</b>					
CHARGES FOR PROGRAMS	\$287,070.00	\$377,717.72	\$392,000.00	\$445,279.50	\$515,100.00
<b>Dept 27.270 - REC CONNECTION</b>					
CHARGES FOR PROGRAMS	\$186,362.60	\$402,260.39	\$415,000.00	\$433,745.87	\$559,700.00
TAX REVENUE	\$44,927.21	\$40,063.77	\$46,830.00	\$38,881.05	\$43,652.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>REVENUE TOTAL</b>	\$635,381.31	\$820,041.88	\$853,830.00	\$917,906.42	\$1,118,452.00
<b>EXPENDITURES</b>					
<b>Dept 27.244 - TRAILS DAY CAMP</b>					
COMPENSATION AND BENEFITS	\$122,038.43	\$167,305.74	\$175,249.41	\$189,718.65	\$195,779.51
CONTRACTED SERVICES	\$5,286.94	\$11,783.78	\$18,360.00	\$11,910.45	\$18,521.00
OPERATING SUPPLIES/EXPENSES	\$22,876.65	\$34,280.52	\$42,210.00	\$41,696.84	\$46,800.00
<b>Dept 27.270 - REC CONNECTION</b>					
COMPENSATION AND BENEFITS	\$154,042.70	\$272,412.30	\$325,724.65	\$267,076.08	\$296,502.75
CONTRACTED SERVICES	\$8,313.67	\$9,959.47	\$24,090.00	\$19,800.71	\$31,936.00
OPERATING SUPPLIES/EXPENSES	\$19,941.75	\$37,742.77	\$52,502.00	\$39,134.43	\$39,210.16
<b>EXPENDITURE TOTAL</b>	\$430,537.99	\$533,484.58	\$638,136.06	\$569,337.16	\$628,749.42
<b>TOTALS</b>	<b>\$204,843.32</b>	<b>\$286,557.30</b>	<b>\$215,693.94</b>	<b>\$348,569.26</b>	<b>\$489,702.58</b>

**Mundelein Park and Recreation District**  
**INDOOR POOL**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 30.400 - MCC INDOOR POOL</b>					
TAX REVENUE	\$13,882.16	\$16,207.92	\$18,549.00	\$15,736.18	\$13,795.00
DAILY FEES	\$1,963.77	\$3,254.96	\$3,200.00	\$3,769.40	\$3,400.00
MEMBERSHIPS	\$43,476.18	\$62,514.28	\$68,300.00	\$79,410.64	\$81,250.00
CHARGES FOR GOODS/SERVICES	\$7,887.50	\$2,456.25	\$4,000.00	\$4,849.99	\$4,750.00
CHARGES FOR PROGRAMS	\$4,331.00	\$5,882.00	\$5,000.00	\$4,723.72	\$5,000.00
CONTRIBUTIONS AND DONATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Dept 30.402 - MCC SWIM LESSONS</b>					
CHARGES FOR PROGRAMS	\$83,466.84	\$98,260.27	\$103,000.00	\$113,943.11	\$117,000.00
<b>REVENUE TOTAL</b>	\$157,007.45	\$190,575.68	\$204,049.00	\$224,433.04	\$227,195.00
<b>EXPENDITURES</b>					
<b>Dept 30.400 - MCC INDOOR POOL</b>					
COMPENSATION AND BENEFITS	\$124,011.36	\$121,932.35	\$165,681.22	\$137,524.96	\$98,655.21
CONTRACTED SERVICES	\$40,789.47	\$60,079.00	\$63,000.00	\$68,243.26	\$59,000.00
OPERATING SUPPLIES/EXPENSES	35,134.55	\$40,438.96	\$50,135.00	\$49,786.70	\$58,365.00
<b>Dept 30.402 - MCC SWIM LESSONS</b>					
COMPENSATION AND BENEFITS	\$29,720.56	\$37,876.29	\$50,595.50	\$44,922.54	\$60,284.00
CONTRACTED SERVICES	\$1,548.00	\$1,548.00	\$1,500.00	\$1,500.00	\$1,500.00
OPERATING SUPPLIES/EXPENSES	\$261.58	\$2,441.83	\$2,500.00	\$1,222.98	\$2,500.00
<b>EXPENDITURE TOTAL</b>	\$231,465.52	\$264,316.43	\$333,411.72	\$303,200.44	\$280,304.21
<b>TOTALS</b>	<b>(\$74,458.07)</b>	<b>(\$73,740.75)</b>	<b>(\$129,362.72)</b>	<b>(\$78,767.40)</b>	<b>(\$53,109.21)</b>

# Mundelein Park and Recreation District

## DANCE

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 31.207 - LONG TERM DANCE</b>					
TAX REVENUE	\$4,064.58	\$2,955.49	\$4,763.00	\$2,990.55	\$6,020.00
CHARGES FOR GOODS/SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CHARGES FOR PROGRAMS	\$110,290.51	\$148,729.05	\$145,550.00	\$175,600.58	\$193,700.00
OTHER INCOME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Dept 31.208 - SHORT TERM DANCE</b>					
CHARGES FOR PROGRAMS	\$2,545.00	\$8,182.00	\$6,500.00	\$12,929.75	\$20,000.00
<b>Dept 31.222 - PRIVATE DANCE LESSONS</b>					
CHARGES FOR PROGRAMS	\$7,073.35	\$6,106.00	\$9,000.00	\$8,670.46	\$12,000.00
<b>REVENUE TOTAL</b>	\$123,973.44	\$165,972.54	\$165,813.00	\$200,191.34	\$231,720.00
<b>EXPENDITURES</b>					
<b>Dept 31.207 - LONG TERM DANCE</b>					
COMPENSATION AND BENEFITS	\$46,632.31	\$56,441.81	\$63,631.92	\$67,482.20	\$72,482.89
CONTRACTED SERVICES	\$5,853.86	\$648.86	\$4,000.00	\$3,693.66	\$4,600.00
OPERATING SUPPLIES/EXPENSES	\$29,718.89	\$46,738.55	\$51,900.00	\$57,515.20	\$65,930.00
<b>Dept 31.208 - SHORT TERM DANCE</b>					
COMPENSATION AND BENEFITS	\$2,896.67	\$2,526.55	\$3,229.50	\$4,540.09	\$12,898.62
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OPERATING SUPPLIES/EXPENSES	\$155.12	\$0.00	\$250.00	\$0.00	\$250.00
<b>Dept 31.220 - KRACKLAUER DANCE STUDIO</b>					
CONTRACTED SERVICES	\$5,202.72	\$6,164.33	\$6,725.00	\$6,287.58	\$5,732.00
OPERATING SUPPLIES/EXPENSES	\$6,790.75	\$4,120.60	\$5,510.00	\$4,213.02	\$5,810.00
<b>Dept 31.222 - PRIVATE DANCE LESSONS</b>					
COMPENSATION AND BENEFITS	\$3,530.56	\$4,034.29	\$7,185.64	\$4,893.98	\$7,508.59
<b>EXPENDITURE TOTAL</b>	\$100,780.88	\$120,674.99	\$142,432.06	\$148,625.73	\$175,212.10
<b>TOTALS</b>	<b>\$23,192.56</b>	<b>\$45,297.55</b>	<b>\$23,380.94</b>	<b>\$51,565.61</b>	<b>\$56,507.90</b>

**Mundelein Park and Recreation District**  
**CULTURAL ARTS**

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 33.210 - EARLY CHILDHOOD PROGRAMS</b>					
TAX REVENUE	\$2,531.88	\$2,668.82	\$2,437.00	\$2,518.70	\$2,609.00
CHARGES FOR PROGRAMS	\$1,234.00	\$4,138.50	\$5,100.00	\$6,937.00	\$5,400.00
OTHER INCOME					
<b>Dept 33.211 - MISC. YOUTH &amp; ADULT PROGRAMS</b>					
CHARGES FOR PROGRAMS	\$11,376.50	\$9,741.55	\$12,000.00	\$8,418.00	\$15,350.00
<b>Dept 33.212 - ART, THEATRE &amp; MUSIC</b>					
CHARGES FOR PROGRAMS	\$6,989.44	\$25,253.28	\$24,000.00	\$17,465.38	\$22,000.00
<b>Dept 33.213 - COOKING &amp; NUTRITION</b>					
CHARGES FOR PROGRAMS	\$5,125.57	\$11,346.10	\$13,500.00	\$10,178.00	\$21,000.00
<b>REVENUE TOTAL</b>	\$27,257.39	\$53,148.25	\$57,037.00	\$45,517.08	\$66,359.00
<b>EXPENDITURES</b>					
<b>Dept 33.200 - ADMINISTRATION</b>					
COMPENSATION AND BENEFITS	\$16,759.43	\$18,589.42	\$18,924.09	\$14,980.85	\$24,982.32
OPERATING SUPPLIES/EXPENSES	\$114.06	\$125.53	\$540.00	\$372.81	\$490.00
<b>Dept 33.210 - EARLY CHILDHOOD PROGRAMS</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$538.25	\$161.48	\$565.16
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$500.00	\$486.27	\$500.00
CONTRACTED SERVICES	\$961.50	\$5,320.50	\$4,100.00	\$2,115.00	\$3,100.00
<b>Dept 33.211 - MISC. YOUTH &amp; ADULT PROGRAMS</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$538.25	\$0.00	\$861.20
OPERATING SUPPLIES/EXPENSES	\$868.04	\$513.16	\$1,500.00	\$1,231.48	\$1,500.00
CONTRACTED SERVICES	\$4,784.50	\$3,705.50	\$3,600.00	\$5,338.00	\$5,200.00
<b>Dept 33.212 - ART, THEATRE &amp; MUSIC</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$516.72	\$0.00	\$430.60
OPERATING SUPPLIES/EXPENSES	\$612.58	\$1,999.88	\$1,000.00	\$425.68	\$1,000.00
CONTRACTED SERVICES	\$4,125.00	\$11,145.60	\$11,300.00	\$6,816.00	\$8,000.00
<b>Dept 33.213 - COOKING &amp; NUTRITION</b>					
COMPENSATION AND BENEFITS	\$0.00	\$0.00	\$322.95	\$115.76	\$339.10
OPERATING SUPPLIES/EXPENSES	\$3,388.82	\$3,128.29	\$3,000.00	\$1,416.76	\$2,000.00
CONTRACTED SERVICES	\$0.00	\$6,684.70	\$2,000.00	\$2,824.50	\$10,500.00
<b>Dept 33.572 - DUNBAR RECREATION CENTER</b>					
OPERATING SUPPLIES/EXPENSES	\$22.99	\$0.00	\$0.00	\$0.00	\$0.00
CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>EXPENDITURE TOTAL</b>	\$31,636.92	\$51,212.58	\$48,380.26	\$36,284.59	\$59,468.38
<b>TOTALS</b>	<b>(\$4,379.53)</b>	<b>\$1,935.67</b>	<b>\$8,656.74</b>	<b>\$9,232.49</b>	<b>\$6,890.62</b>

## DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for the payment of general long-term debt principal, interest and related costs.





# Mundelein Park and Recreation District DEBT SERVICE

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 41.560 - DEBT SERVICE</b>					
TAX REVENUE	\$523,342.66	\$517,491.34	\$522,000.00	\$519,199.40	\$524,291.00
OTHER INCOME	\$156.99	\$6,464.61	\$3,600.00	\$9,010.21	\$4,500.00
<b>REVENUE TOTAL</b>	\$523,499.65	\$523,955.95	\$525,600.00	\$528,209.61	\$528,791.00
<b>EXPENDITURES</b>					
<b>Dept 41.560 - DEBT SERVICE</b>					
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DEBT EXPENSE	\$514,625.00	\$516,725.00	\$517,900.00	\$518,375.00	\$519,575.00
<b>EXPENDITURE TOTAL</b>	\$514,625.00	\$516,725.00	\$517,900.00	\$518,375.00	\$519,575.00
<b>TOTALS</b>	<b>\$8,874.65</b>	<b>\$7,230.95</b>	<b>\$7,700.00</b>	<b>\$9,834.61</b>	<b>\$9,216.00</b>

**Final bond payment will be made in 2026.**



## CAPITAL (PROJECTS) FUND

The Capital Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities, equipment, and capital asset replacements.



# Mundelein Park and Recreation District

## CAPITAL

	2024 BUDGET REPORT				
	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget
<b>REVENUES</b>					
<b>Dept 51.570 - CAPITAL IMPROVEMENT</b>					
CONTRIBUTIONS AND DONATIONS	\$129,974.00	\$270,729.00	\$371,000.00	\$430,256.20	\$1,500,000.00
OTHER INCOME	\$156,751.30	\$13,204.66	\$8,000.00	\$56,466.69	\$30,000.00
INTERFUND TRANSFERS	\$478,425.00	\$850,000.00	\$0.00	\$1,200,000.00	\$0.00
<b>REVENUE TOTAL</b>	\$765,150.30	\$1,133,933.66	\$379,000.00	\$1,686,722.89	\$1,530,000.00
<b>EXPENDITURES</b>					
<b>Dept 51.570 - CAPITAL IMPROVEMENT</b>					
CONTRACTED SERVICES	\$18,665.00	\$23,242.82	\$50,000.00	\$154,157.16	\$161,000.00
OPERATING SUPPLIES/EXPENSES	\$0.00	\$0.00	\$0.00	\$354.00	\$0.00
DEBT EXPENSE	\$52,207.10	\$52,207.10	\$56,000.00	\$52,207.10	\$60,000.00
CAPITAL EXPENSES	\$722,017.66	\$500,437.27	\$1,166,000.00	\$1,333,555.24	\$1,849,845.00
<b>EXPENDITURE TOTAL</b>	\$792,889.76	\$575,887.19	\$1,272,000.00	\$1,540,273.50	\$2,070,845.00
<b>CAPITAL TOTALS</b>	<b>(\$27,739.46)</b>	<b>\$558,046.47</b>	<b>(\$893,000.00)</b>	<b>\$146,449.39</b>	<b>(\$540,845.00)</b>





MUNDELEIN PARK &  
RECREATION DISTRICT  
*Connecting Our Community*



## 2023 Projected Data Report

Presented November 16, 2023



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### Program Participation

<b>Early Childhood (Ages 0-5 Years)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	141	151	207	131	133	163	124
Program Run	86	98	105	29	82	116	104
Success Rate	61%	65%	51%	22%	62%	71%	84%
Avg. Number Participants	5.2	4.56	7.34	4.34	10.04	8.89	8.27
Total Participants	333	447	771	126	823	1,031	860
Increase/Decrease		26%	42%	-512%	85%	20%	-20%

<b>Youth (Ages 6-17)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	572	460	487	518	514	460	498
Program Run	413	295	253	194	345	307	416
Success Rate	73%	64%	52%	37%	67%	67%	84%
Avg. Number Participants	3.33	4.3	6.40	5.69	6.74	7.71	7.20
Total Participants	1517	1257	1,619	1104	2324	2366	3181
Increase/Decrease		-21%	22%	-47%	52%	2%	26%

<b>Adult Programs (Ages 18+)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	194	227	253	256	192	225	247
Programs Run	170	166	136	83	107	158	213
Success Rate	88%	73.13%	54%	32%	56%	70%	86%
Avg. Number Participants	6.4	7.5	9.43	8.19	4.83	6.62	6.69
Total Participants	1091	1250	1282	680	517	1046	1097
Increase/Decrease		13%	2%	-89%	-32%	51%	5%

<b>Rec Connection</b>	<b>2016 -17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Proj. 2022-23</b>
Total Enrollment in Rec Connection	177	164	192	187	E-Learn	134	166
Misc Programs Offered	21	29	24	22	18	24	21
Program Run	18	28	20	14	8	22	21
Program Success Rate	86%	97%	83%	64%	44%	92%	100%
Avg. Number Participants in Programs	33.28	32.46	39.65	43.79	11.38	41.09	43.05
Total Participants in Programs	599	909	793	613	91	904	904
Increase/Decrease		34%	-15%	-29%	-574%	90%	0%

<b>Big &amp; Little Dev. Center</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Average Annual Enrollment		63	64	44	63	76	77
Unique Individuals Served	102	91	103	87	109	103	108
Increase/Decrease		-12%	12%	-18%	20%	-6%	5%

<b>Camp</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Weeks Offered	10	9	10	10	9	10	10
Program Run	1	2	2	2	2	2	3
Unique Individuals Served in Camp	292	307	311	111	267	315	350
Total Camp Enrollment/Registrations	1439	1473	1500	808	1600	1939	2218
Increase/Decrease		2%	2%	-86%	50%	17%	13%

### Program Participation

<b>Aquatics</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	210	176	113	98	137	195	167
Programs Run	156	161	72	65	117	168	164
Success Rate	74%	91%	64%	66%	85%	86%	98%
Avg. Number Participants	3.99	4.02	7.82	5.42	9.20	6.80	7.43
Total Participants in Programs	622	647	563	352	1,076	1,143	1,219
Increase/Decrease		4%	-15%	-60%	67%	6%	6%
Number Served in Private Lessons						30	38

<b>Athletic Leagues</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Leagues Offered	15	14	13	26	9	16	3
Leagues Run	7	5	5	9	3	10	3
Success Rate	47%	36%	38%	35%	33%	63%	100%
Number of Teams	47	32	25	22	24	25	30
Number of Participants (Yth Basketball)						332	385
Increase/Decrease in Teams		-47%	-28%	-14%	8%	4%	17%

<b>Regent Center</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	15	14	17	34	40	62	66
Programs Run	8	8	9	12	34	45	36
Success Rate	53%	57%	53%	35%	85%	73%	55%
Avg. Number Participants	11.75	22.5	21.22	38.83	24.38	26.11	29.83
Total Participants	94	180	191	466	829	1175	1074
Increase/Decrease		48%	6%	59%	44%	29%	-9%

<b>Special Events</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Proj. 2023</b>
Programs Offered	26	23	23	17	21	18	21
Programs Run	19	21	19	7	14	18	20
Success Rate	73%	92%	83%	41%	67%	100%	95%
Avg. Number of Participants	353.84	310.81	366.79	372.71	187.07	493.11	423.70
Total Participants	6,723	6,527	6,969	2,609	2,619	8,876	8,474
Increase/Decrease		-3%	6%	-167%	0%	70%	-5%

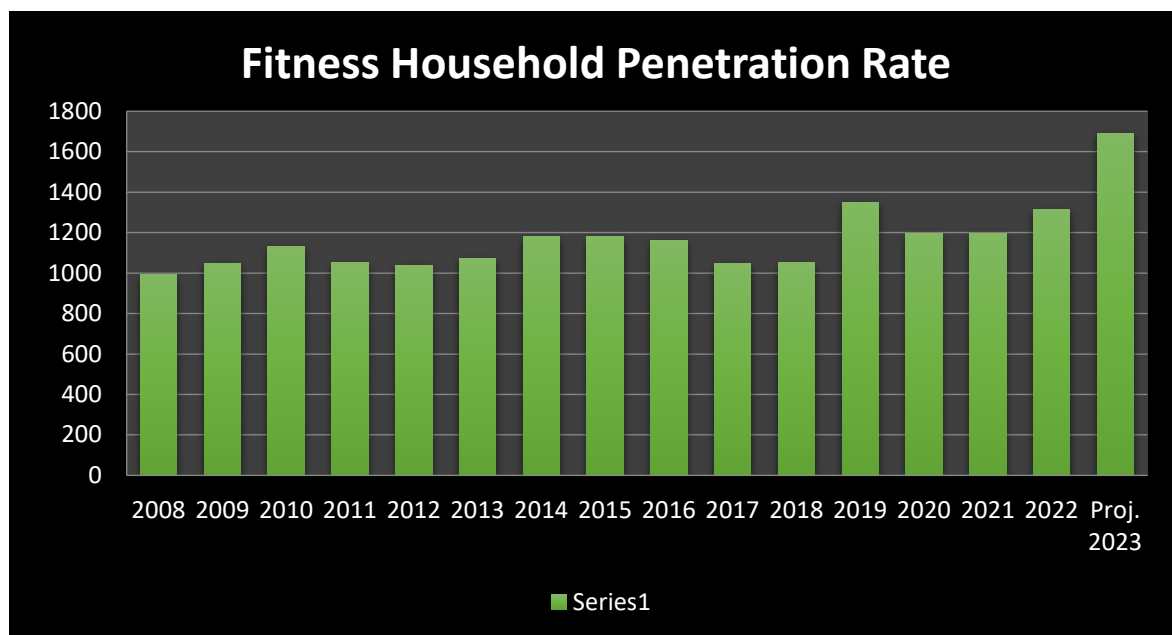
## Health Fitness Center Membership

<b>Membership Category</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Projected 2023</b>
<b>Punch Cards</b>	46	83	65	45	61	67
<b>Seasonal</b>	78	107	116	106	NA	NA
<b>Monthly/Short Term</b>	1127	0	0	212	109	125
<b>Annual</b>	392	1,979	949	1,051	1,231	1,416
<b>Track Only</b>	256	196	190	127	164	188
<b>HMHB</b>	1	35	40	13	12	14
<b>Student</b>	NA	NA	NA	NA	151	173
<b>Other</b>	NA	NA	NA	NA	3	4
<b>Total Membership</b>	<b>1,900</b>	<b>2,400</b>	<b>1,360</b>	<b>1,554</b>	<b>1,731</b>	<b>1,987</b>

Health and Fitness Center Memberships  
Household Penetration Rates

Year	Number of Households with Members	Household Penetration Rate
2008	993	10.07%
2009	1049	10.64%
2010	1131	11.47%
2011	1051	10.19%
2012	1039	9.89%
2013	1074	10.22%
2014	1180	11.23%
2015	1180	11.23%
2016	1161	11.04%
2017	1048	9.57%
2018	1050	9.58%
2019	1350	12.32%
2020	1194	10.90%
2021	1196	10.92%
2022	1312	11.41%
Proj. 2023	1691	14.70%

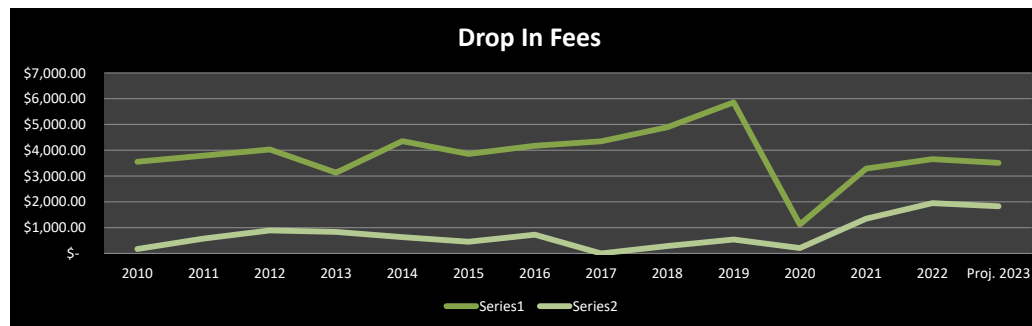
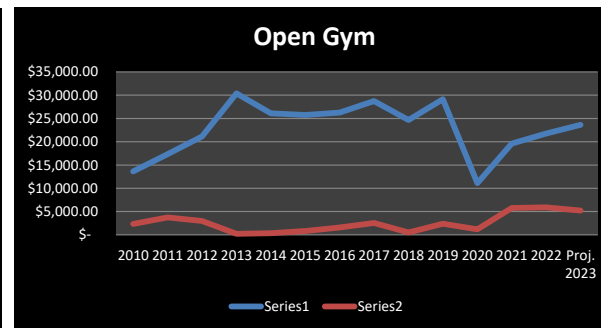
Based on 11,502 households in 2022.



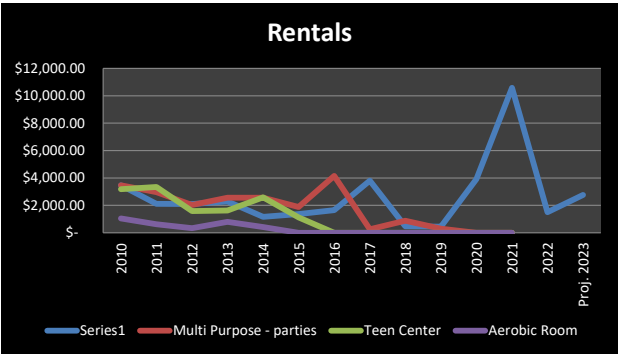
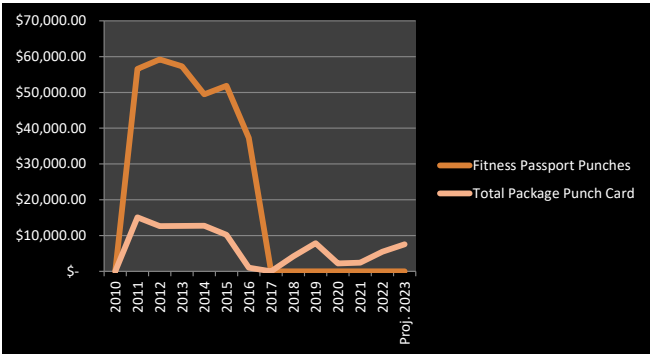


### Fitness Program

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Proj. 2023	Difference
<b>Personal Training</b>	\$ 78,131.00	\$ 77,393.00	\$ 70,470.00	\$ 79,478.00	\$ 70,953.00	\$ 53,615.00	\$ 46,146.00	\$ 60,448.00	\$ 57,160.75	\$ 62,936.00	\$ 25,733.00	\$ 33,577.00	\$ 30,123.00	\$ 41,385.00	27%
<b>Open Gym Res</b>	\$ 13,616.00	\$ 17,328.00	\$ 21,127.00	\$ 30,385.00	\$ 26,105.00	\$ 25,740.00	\$ 26,280.00	\$ 28,725.00	\$ 24,665.00	\$ 29,115.00	\$ 11,105.00	\$ 19,610.00	\$ 21,750.00	\$ 23,635.00	8%
<b>Open Gym NR</b>	\$ 2,334.00	\$ 3,720.00	\$ 3,000.00	\$ 220.00	\$ 330.00	\$ 830.00	\$ 1,580.00	\$ 2,530.00	\$ 520.00	\$ 2,400.00	\$ 1,200.00	\$ 5,770.00	\$ 5,905.00	\$ 5,215.00	-13%
<b>Drop in Fees</b>															
<b>Fitness Res</b>	\$ 3,555.00	\$ 3,790.00	\$ 4,032.00	\$ 3,130.00	\$ 4,356.00	\$ 3,860.00	\$ 4,174.00	\$ 4,345.00	\$ 4,894.00	\$ 5,860.00	\$ 1,121.19	\$ 3,288.00	\$ 3,658.00	\$ 3,510.00	-4%
<b>Fitness NR</b>	\$ 169.00	\$ 576.00	\$ 894.00	\$ 832.00	\$ 630.00	\$ 455.00	\$ 727.00	\$ -	\$ 286.00	\$ 538.00	\$ 208.00	\$ 1,343.00	\$ 1,950.00	\$ 1,825.00	-7%
<b>Fitness Passport Punches</b>	\$ -	\$ 56,570.00	\$ 59,208.00	\$ 57,267.00	\$ 49,454.00	\$ 51,868.00	\$ 37,274.00	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA	
<b>Total Package Punch Card</b>	\$ -	\$ 15,090.00	\$ 12,643.00	\$ 12,710.00	\$ 12,724.00	\$ 10,210.00	\$ 1,043.00	\$ -	\$ 4,176.00	\$ 7,856.00	\$ 2,188.00	\$ 2,432.00	\$ 5,480.00	\$ 7,535.00	27%
<b>Rentals</b>															
<b>GYM</b>	\$ 3,465.00	\$ 2,115.00	\$ 2,095.00	\$ 2,295.00	\$ 1,160.00	\$ 1,375.00	\$ 1,655.00	\$ 3,812.00	\$ 478.00	\$ 450.00	\$ 3,912.50	\$ 10,582.00	\$ 1,510.00	\$ 2,770.00	45%
<b>Multi Purpose - parties</b>	\$ 3,467.00	\$ 2,974.00	\$ 2,027.00	\$ 2,568.00	\$ 2,558.00	\$ 1,883.00	\$ 4,154.00	\$ 260.00	\$ 878.00	\$ 303.00	\$ -	\$ -	\$ -	\$ -	
<b>Teen Center</b>	\$ 3,180.00	\$ 3,345.00	\$ 1,590.00	\$ 1,630.00	\$ 2,590.00	\$ 1,130.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA	
<b>Aerobic Room</b>	\$ 1,050.00	\$ 620.00	\$ 345.00	\$ 800.00	\$ 420.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA	



Fitness Program



## Aquatic Resident Household Penetration Rates

### Barefoot Bay

Year	Number of Households with Memberships	Household Penetration Rate
2008	869	7.56%
2009	750	6.52%
2010	674	5.86%
2011	651	5.66%
2012	715	6.22%
2013	545	4.74%
2014	612	5.32%
2015	395	3.43%
2016	481	4.18%
2017	549	4.77%
2018	545	4.74%
2019	544	4.73%
2020*	0	0.00%
2021	934	8.12%
2022	544	4.73%
2023	619	5.38%

### Diamond Lake Beach

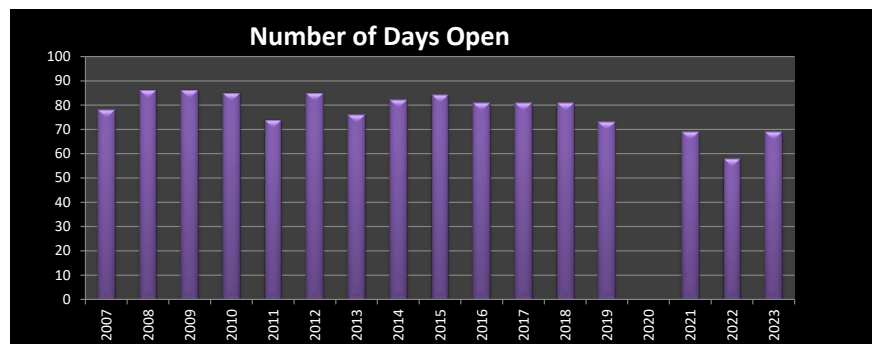
Year	Number of Households with Memberships	Household Penetration Rate
2008	131	1.14%
2009	152	1.32%
2010	196	1.70%
2011	300	2.61%
2012	404	3.51%
2013	200	1.74%
2014	187	1.63%
2015	95	0.83%
2016	109	0.95%
2017	133	1.16%
2018	99	0.86%
2019	68	0.59%
2020*	0	0.00%
2021	33	0.29%
2022	10	0.09%
2023	9	0.08%

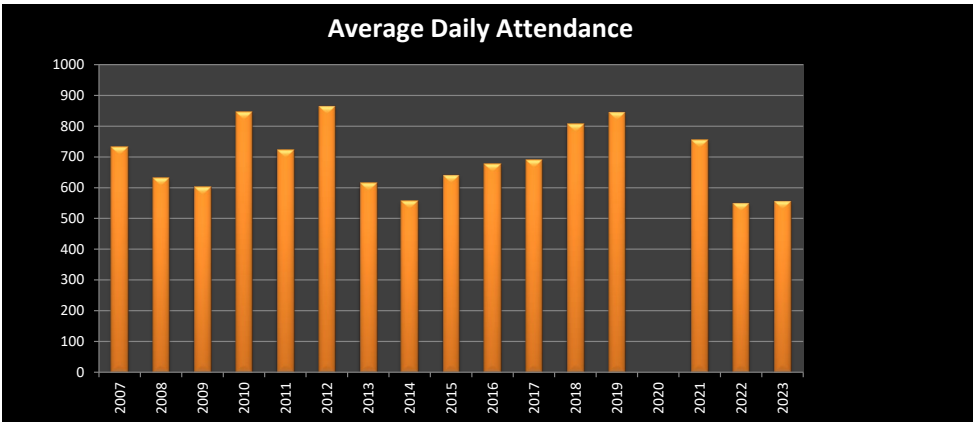
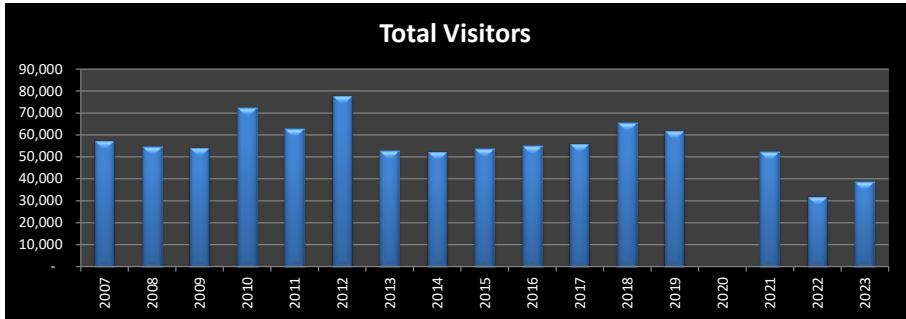
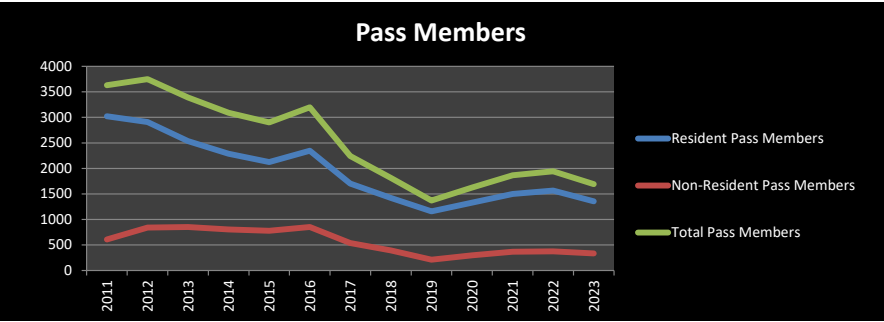
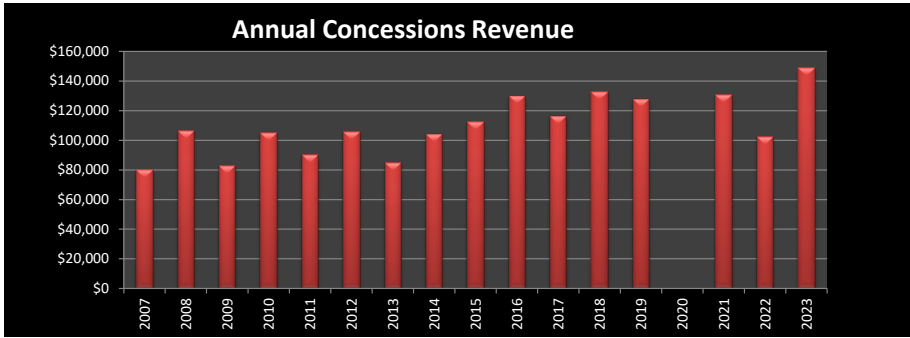
\*\*Number of Households as of 2022 = 11,502

\*Barefoot Bay Closed & No Beach passes sold due to Covid-19 Pandemic

**Barefoot Bay**

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Resident Pass Members	3022	2909	2537	2287	2123	2345	1704	1421	1159	1329	1500	1568	1357	N O	1867	1649	1841
Increase/Decrease		-3.74%	-12.79%	-9.85%	-7.17%	10.46%	-27.33%	-16.61%	-18.44%	14.67%	12.87%	4.53%	-13.46%		37.58%	-11.68%	11.64%
														D A T A			
Non Resident Pass Members	610	840	852	805	780	851	538	392	212	298	366	375	334		525	452	580
Increase/Decrease		37.70%	1.43%	-5.52%	-3.11%	9.10%	-36.78%	-27.14%	-45.92%	40.57%	22.82%	2.46%	-10.93%	A V I L A B L E / F A C I L I T Y	57.19%	-13.90%	28.32%
Total Season Pass Members	3632	3749	3389	3092	2903	3196	2242	1813	1371	1627	1866	1943	1691		2392	2101	2421
Increase/Decrease		3.22%	-9.60%	-8.76%	-6.11%	10.09%	-29.85%	-19.13%	-24.38%	18.67%	14.69%	4.13%	-12.97%		41.45%	-12.17%	15.23%
Total Visitors	57,232	54,447	53,856	72,461	62,784	77,582	52,674	52,434	53,742	54,751	55,992	65,428	61,753		52,182	31,932	38,435
Increase/Decrease		-4.87%	-1.09%	34.55%	-13.35%	23.57%	-32.11%	-0.46%	2.49%	1.88%	2.27%	16.85%	-5.62%		-15.50%	-38.81%	20.37%
Average Daily Attendance	733	633	601	847	724	867	614	558	640	676	691	808	846		756	551	557
Increase/Decrease		-13.64%	-5.06%	40.93%	-14.52%	19.75%	-29.18%	-9.12%	14.70%	5.63%	2.22%	16.93%	4.70%		-10.64%	-27.18%	1.17%
Number of Days Open	78	86	86	85	74	85	76	82	84	81	81	81	73		69	58	69
Increase/Decrease		10.26%	0.00%	-1.16%	-12.94%	14.86%	-10.59%	7.89%	2.44%	-3.57%	0.00%	0.00%	-9.88%		-5.48%	-15.94%	18.97%
Total Concession Revenue	\$80,055	\$106,032	\$82,498	\$105,093	\$89,774	\$105,391	\$84,607	\$103,977	\$112,263	\$129,617	\$116,473	\$132,543	\$127,720		\$130,525	\$102,070	\$148,512
Increase/Decrease		32.45%	-22.20%	27.39%	-14.58%	17.40%	-19.72%	22.89%	7.97%	15.46%	-10.14%	13.80%	-3.64%		2.20%	-21.80%	45.50%





# Diamond Lake Beach Closings

## **2008**

Tuesday, June 3  
Wednesday, June 4  
Tuesday, June 17  
Wednesday, June 18  
Tuesday, July 1  
Tuesday, July 15  
Tuesday, July 29

## **2009**

Tuesday, June 2  
Wednesday, June 3  
Tuesday, June 9  
Wednesday, June 10  
Thursday, June 11  
Tuesday, June 16  
Wednesday, June 17  
Tuesday, June 30  
Wednesday, July 1  
Wednesday, July 8  
Friday, July 10  
Friday, July 17

## **2010**

Monday, May 31  
Wednesday, June 2  
Tuesday, June 8  
Sunday, June 13  
Monday, June 14  
Wednesday, June 23  
Tuesday, July 20  
Sunday, August 8

## **2011**

Thursday, June 9  
Friday, June 10  
Saturday, June 11  
Sunday, June 12  
Monday, June 13  
Tuesday, June 14  
Wednesday, June 15  
Thursday, June 23  
Friday, June 24

## **2012**

Tuesday, June 5  
Wednesday, June 13  
Tuesday, July 10  
Wednesday, July 11

## **2013**

Sunday, June 2  
Monday, June 3  
Tuesday, June 4  
Wednesday, June 5  
Thursday, June 6  
Friday, June 7  
Tuesday, June 11  
Wednesday, June 12  
Tuesday, June 18  
Wednesday, July 3  
Tuesday, July 9  
Friday, July 26  
Saturday, July 27  
Sunday, July 28  
Wednesday, July 31

## **2014**

Wednesday, June 4  
Tuesday, June 10  
Wednesday, June 11  
Tuesday, June 24  
Wednesday, June 25  
Wednesday, July 2  
Tuesday, July 8  
Wednesday, July 9  
Tuesday, July 15  
Tuesday, July 22

## **2015**

Saturday, May 30  
Sunday, May 31  
Monday, June 1  
Friday, June 5  
Thursday, June 11  
Friday, June 12  
Friday, June 26  
Thursday, July 2  
Tuesday, July 7  
Wednesday, July 8

*(Continued on next page)*

**2016**

Saturday, June 4  
Tuesday, June 7  
Thursday, June 16  
Wednesday, July 6  
Thursday, July 7  
Friday, July 8  
Wednesday, July 27  
Thursday, July 28  
Friday, July 29  
Tuesday, August 2

**2017**

Monday, June 26  
Wednesday, June 28  
Friday, June 30  
Wednesday, July 12  
Thursday, July 13  
Friday, July 14  
Saturday, July 15  
Sunday, July 16  
Monday, July 17  
Tuesday, July 18  
Wednesday, July 19  
Friday, August 4

**2018**

Saturday, June 2  
Sunday, June 10  
Tuesday, June 19  
Friday, June 22  
Tuesday, June 26

**2019**

Saturday, June 1  
Monday, June 3  
Wednesday, June 12  
Thursday, June 13  
Sunday, June 16  
Wednesday, June 19  
Thursday, June 20

**2020**

Tuesday, July 21  
Monday, August 3

**2021**

Tuesday, June 8  
Wednesday, June 9  
Friday, June 11  
Saturday, June 12  
Sunday, June 13  
Monday, June 14  
Tuesday, June 15  
Wednesday, June 16  
Thursday, June 17  
Monday, June 21  
Tuesday, June 22  
Wednesday, June 23  
Thursday, June 24  
Friday, June 25  
Saturday, June 26  
Monday, June 28  
Tuesday, June 29  
Wednesday, June 30  
Thursday, July 1  
Monday, July 5  
Tuesday, July 6  
Wednesday, July 7  
Thursday, July 8  
Sunday, July 11  
Monday, July 12  
Tuesday, July 13  
Wednesday, July 14  
Thursday, July 15  
Monday, July 19  
Tuesday, July 20  
Wednesday, July 21  
Thursday, July 22  
Monday, July 26  
Tuesday, July 27  
Wednesday, July 28  
Thursday, July 29  
Monday, August 2  
Tuesday, August 3  
Wednesday, August 4  
Thursday, August 5

**2022**

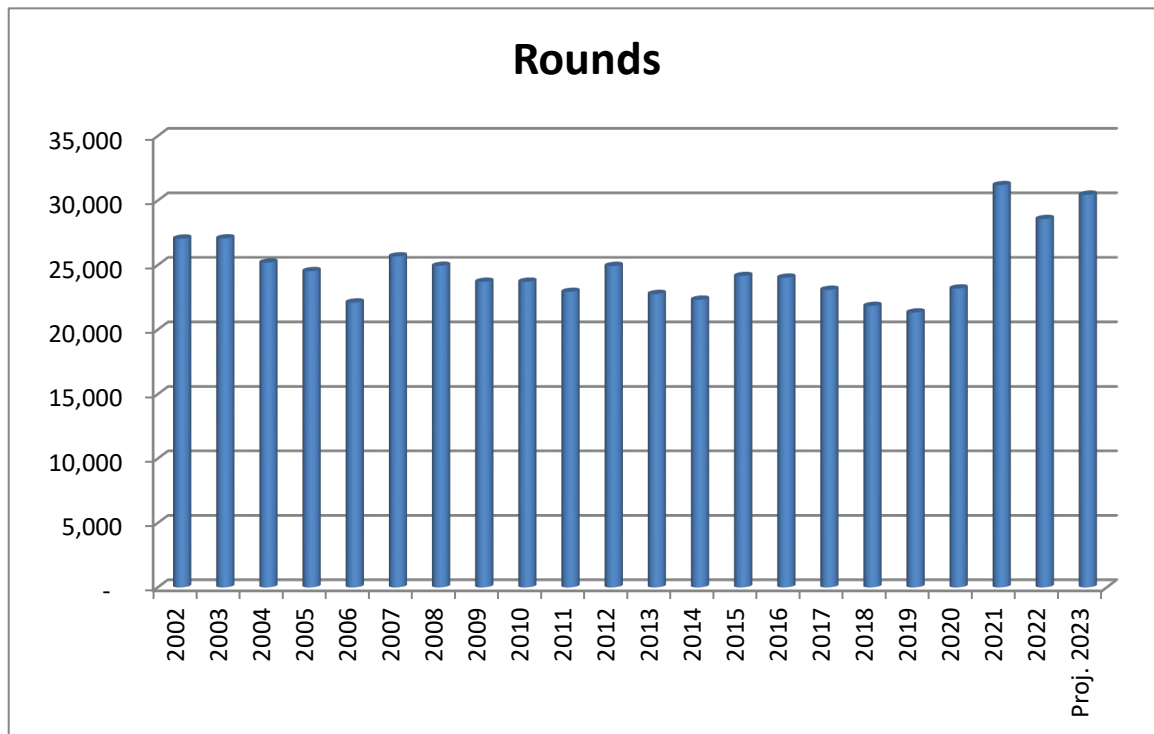
Saturday, June 4  
Tuesday, June 10  
Saturday, June 25  
Monday, July 11  
Friday, July 15  
Sunday, August 7

**2023**

Tuesday, June 6  
Thursday, June 8  
Sunday, June 11  
Monday, June 12  
Tuesday, June 13  
Wednesday, June 14  
Thursday, June 15  
Friday, June 16  
Monday, June 26  
Tuesday, June 27  
Wednesday, June 28  
Thursday, June 29  
Sunday, July 2  
Wednesday, July 12  
Wednesday, July 26  
Tuesday, August 1

**Steeple Chase Golf Club  
Annual Rounds**

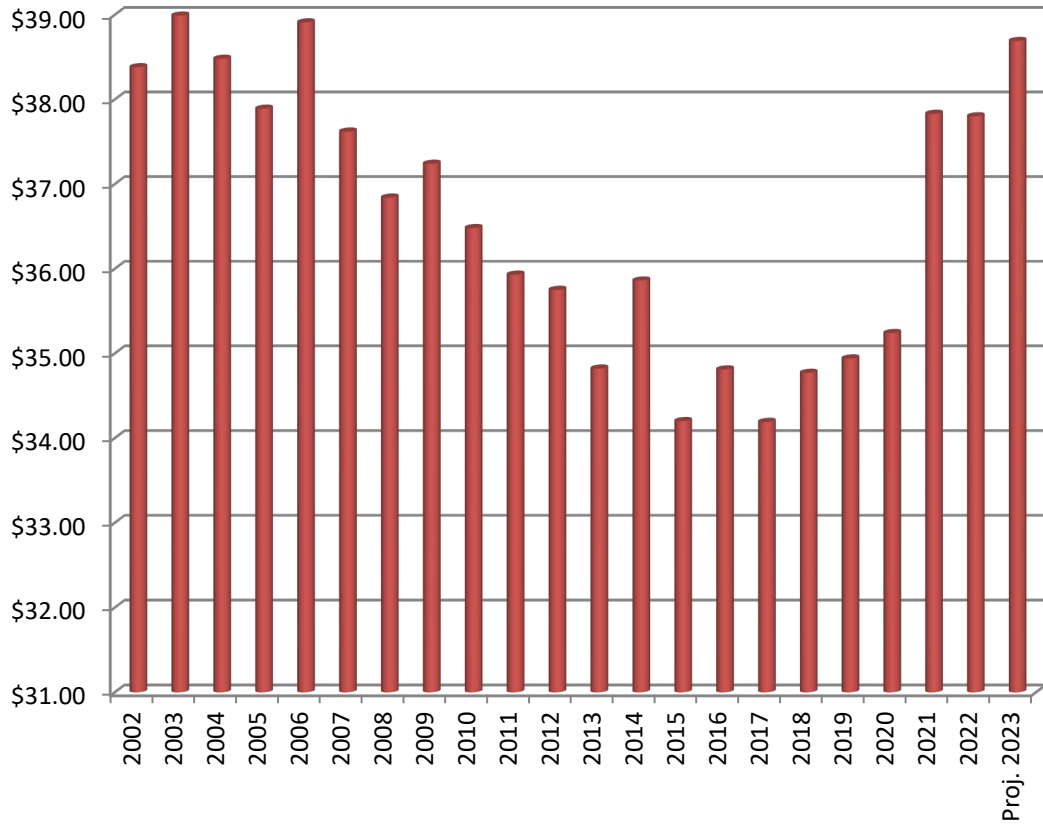
<b>Year</b>	<b>Rounds</b>	<b>Average Green Fee</b>	<b>With Cart</b>
2002	27,042	\$38.38	\$50.53
2003	27,059	\$38.99	\$51.28
2004	25,184	\$38.48	\$51.20
2005	24,524	\$37.89	\$50.71
2006	22,095	\$38.91	\$51.57
2007	25,667	\$37.62	\$49.88
2008	24,934	\$36.84	\$48.96
2009	23,696	\$37.24	\$49.12
2010	23,703	\$36.48	\$47.84
2011	22,919	\$35.93	\$47.93
2012	24,928	\$35.75	\$47.32
2013	22,755	\$34.82	\$48.69
2014	22,314	\$35.86	\$48.16
2015	24,145	\$34.20	\$47.65
2016	24,019	\$34.81	\$47.65
2017	23,080	\$34.19	\$46.44
2018	21,832	\$34.77	\$47.07
2019	21,322	\$34.94	\$47.02
2020	23,181	\$35.24	\$46.17
2021	31,183	\$37.83	\$50.40
2022	28,561	\$37.80	\$50.40
Proj. 2023	30,440	\$38.69	\$51.36



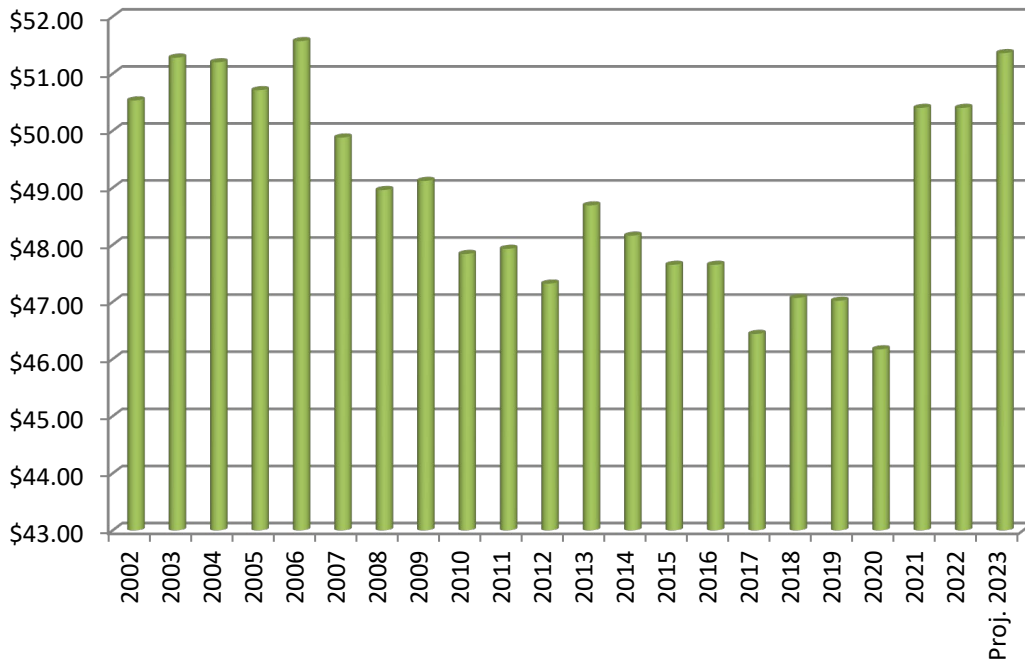


Steeple Chase Golf Club  
Annual Rounds

Average Green Fee



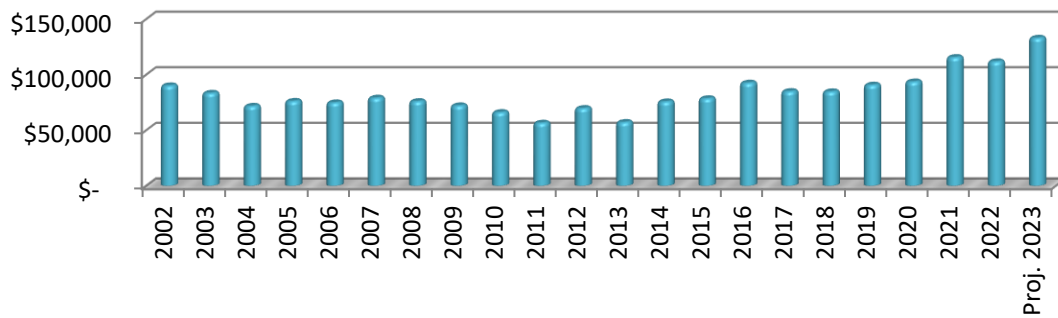
With Cart



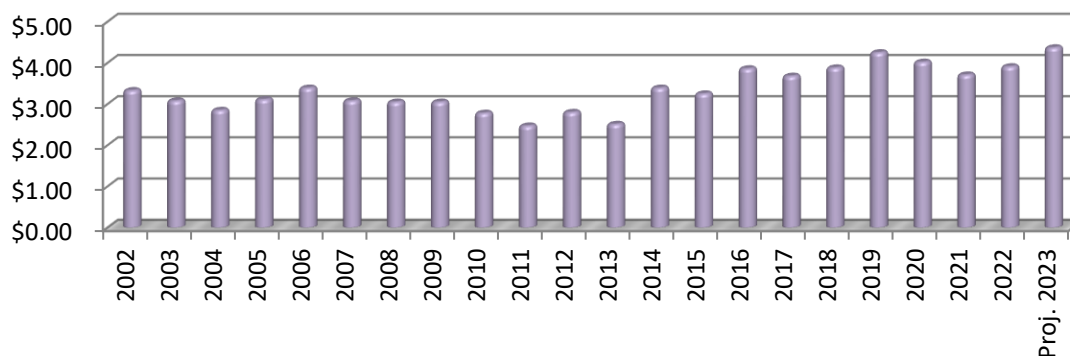
### Steeple Chase Golf Club Merchandise Revenue

Year	Revenue	Revenue per round
2002	\$ 90,158	\$3.33
2003	\$ 83,444	\$3.08
2004	\$ 71,768	\$2.85
2005	\$ 76,184	\$3.11
2006	\$ 74,845	\$3.39
2007	\$ 79,084	\$3.08
2008	\$ 75,996	\$3.05
2009	\$ 72,177	\$3.05
2010	\$ 66,121	\$2.78
2011	\$ 56,594	\$2.47
2012	\$ 69,756	\$2.80
2013	\$ 57,220	\$2.51
2014	\$ 75,727	\$3.39
2015	\$ 78,573	\$3.25
2016	\$ 92,610	\$3.86
2017	\$ 84,976	\$3.68
2018	\$ 84,766	\$3.88
2019	\$ 90,810	\$4.25
2020	\$ 93,683	\$4.02
2021	\$ 115,611	\$3.71
2022	\$ 111,794	\$3.91
Proj. 2023	\$ 133,000	\$4.37

### Revenue



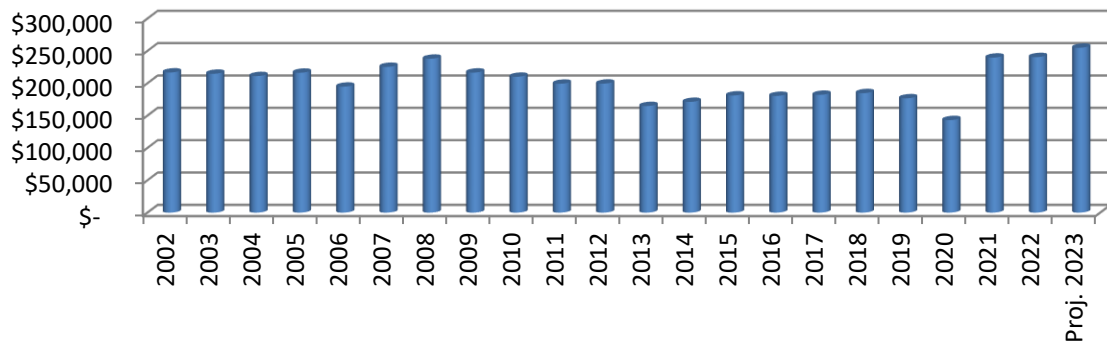
### Revenue Per Round



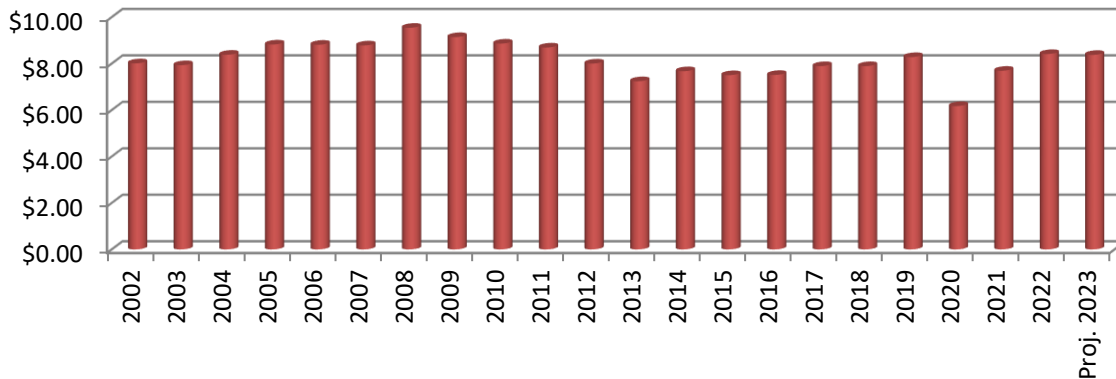
### Steeple Chase Golf Club Food Beverage Revenue

Year	Revenue	Revenue Per Round
2002	\$ 216,676	\$8.01
2003	\$ 214,658	\$7.93
2004	\$ 211,055	\$8.38
2005	\$ 216,264	\$8.82
2006	\$ 194,727	\$8.81
2007	\$ 225,325	\$8.78
2008	\$ 237,921	\$9.54
2009	\$ 216,486	\$9.14
2010	\$ 210,010	\$8.86
2011	\$ 199,236	\$8.69
2012	\$ 199,447	\$8.00
2013	\$ 164,790	\$7.24
2014	\$ 171,198	\$7.67
2015	\$ 181,111	\$7.50
2016	\$ 180,453	\$7.51
2017	\$ 182,142	\$7.89
2018	\$ 184,746	\$7.89
2019	\$ 176,730	\$8.28
2020	\$ 143,055	\$6.17
2021	\$ 239,675	\$7.69
2022	\$ 240,411	\$8.41
Proj. 2023	\$ 254,870	\$8.37

### Revenue

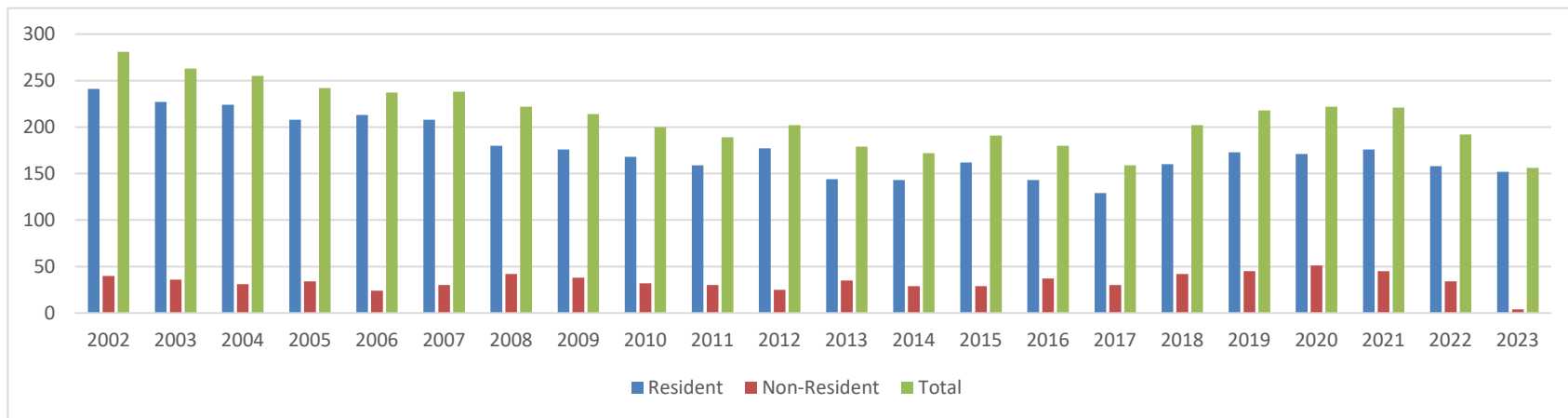


### Revenue Per Round



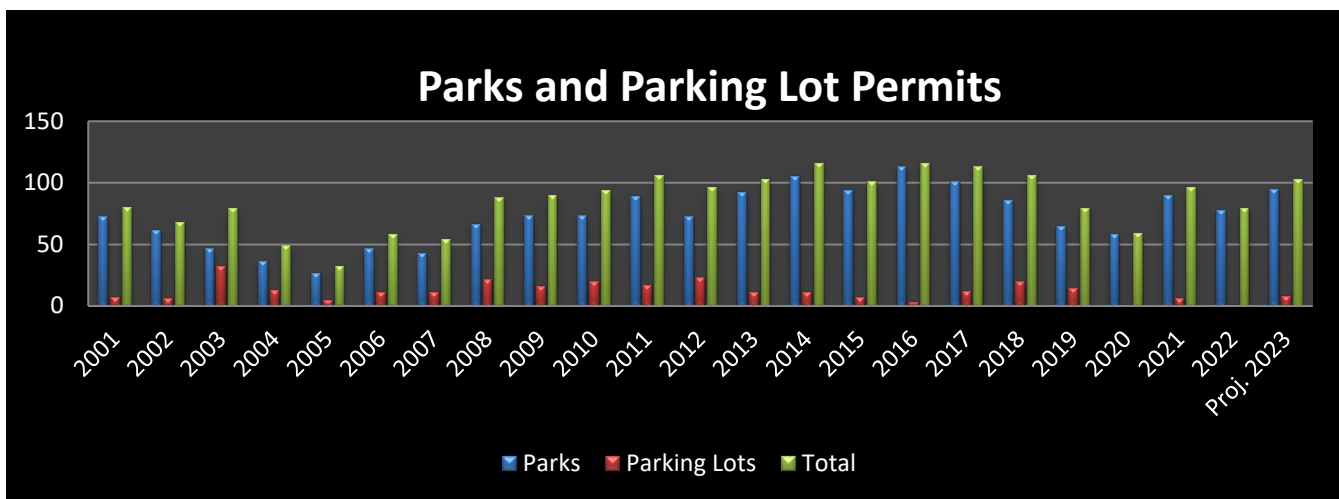
### Diamond Lake Boat Launch Pass

Year	Resident	Non-Resident	Total
2001	229	49	278
2002	241	40	281
2003	227	36	263
2004	224	31	255
2005	208	34	242
2006	213	24	237
2007	208	30	238
2008	180	42	222
2009	176	38	214
2010	168	32	200
2011	159	30	189
2012	177	25	202
2013	144	35	179
2014	143	29	172
2015	162	29	191
2016	143	37	180
2017	129	30	159
2018	160	42	202
2019	173	45	218
2020	171	51	222
2021	176	45	221
2022	158	34	192
2023	152	4	156



### Park and Parking Lot Permits

Year	Parks	Parking Lots	Total
2001	73	7	80
2002	62	6	68
2003	47	32	79
2004	36	13	49
2005	27	5	32
2006	47	11	58
2007	43	11	54
2008	66	22	88
2009	74	16	90
2010	74	20	94
2011	89	17	106
2012	73	23	96
2013	92	11	103
2014	105	11	116
2015	94	7	101
2016	113	3	116
2017	101	12	113
2018	86	20	106
2019	65	14	79
2020	58	1	59
2021	90	6	96
2022	78	1	79
Proj. 2023	95	8	103



### Facility Rentals

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Proj. 2023
Regent	37	47	50	42	48	56	42	56	63	78	53	57	4	35	62	50
Increase/Decrease		21%	6%	-19%	13%	14%	-33%	25%	11%	19%	-47%	7%	-1325%	89%	44%	-24%

Year	2019	2020	2021	2022	Proj. 2023
Dunbar	173	219	281	284	380
Increase/Decrease		21%	22%	1%	25%

